```
158
       cryptocurrency overall, I don't recall having a -- a
   1
       very great understanding about the ecosystem. So it
   2
       isn't likely I would have had a point of view. I
   3
       was forwarding a presentation for a direct report
  4
       that -- to make sure they were in the loop on things
   5
       that were going on at the company.
  6
       BY MS. WAXMAN:
   7
            Q. Did anyone tell you that the goal was to
   8
       get listed on Coinbase?
  9
10
            A. I don't recall.
 11
               MS. WAXMAN: Exhibit 5, please.
12
                 (Whereupon, Deposition Exhibit 5
13
                was marked for identification.)
 14
       BY MS. WAXMAN:
 15
            Q. Mr. Will, we're showing you what's been be
       marked RW5, which is an exhibit with the Bates
 16
 17
       RPLI SEC 0644001.
                 Please take a moment to review it and let
 18
 19
       me know when you're done.
 20
           A. Okay.
           Q. Brad is -- why did Brad send this email?
  21
  22
                 MR. FORD: Objection to form.
  23
      BY MS. WAXMAN:
  24
           Q. Did he tell you why he sent this email?
                 I don't know when I was copied into this
  25
           A.
```

```
159
   1
       email. I may have been copied in by Patrick. I
        don't recall the email specifically.
   2
            Q. Did -- did Brad recommend making certain
   3
       disclosures regarding XRP purchases?
   4
                 MR. FORD: Objection to form.
   5
               THE WITNESS: I don't recall why my part
   6
   7
        of this email is about disclosures.
        BY MS. WAXMAN:
  8
        Q. And did you make a recommendation to Brad
  9
10
        as to whether the company should disclose that it
        was purchased -- that it would purchase XRP?
 11
12
         MR. FORD: Objection to form.
 13
                 THE WITNESS: I don't recall this
        conversation. This email exchange.
 14
 15
       BY MS. WAXMAN:
            Q. At the top of the email, you say:
  16
                      "I don't favor being
 17
 18
                 inconsistent with our public
  19
               disclosures, but we have some
 20
                 leeway as an early stage company."
                 What did you mean by having leeway?
  21
  22
                 MR. FORD: Objection to form and
  23
        mischaracterizes the document.
 24
                 THE WITNESS: As a private company, it is
        fairly common, in my experience, that a company will
  25
```

```
160
       provide disclosures to investors or partners or
1
  2
       interested parties. Those are not -- those don't
       have to be consistent period over period. You
3
4
       can -- you can change around to -- at
5
       at -- at my current company, we experiment with
6
       different public disclosures as a normal course to
       see what provides investors in the equity of our
7
 8
       company with useful information.
9
       BY MS. WAXMAN:
            Q. Was that your view during your entire
10
       tenure at Ripple with respect to what information
 11
       Ripple should disclose?
 12
 13
                 MR. HECKER: Objection to form.
                 THE WITNESS: As a private company that
14
 15
       was usually the lens that I looked at. I think at
       different points of time, it would depend on the
 16
       specific information that was involved.
 17
       BY MS. WAXMAN:
 18
            Q. During your tenure at Ripple, did you ever
 19
 20
       come to understand that Ripple purchased XRP from
       the -- in the market?
                 MR. FORD: Objection to form.
 22
 23
                 THE WITNESS: I recall that there were
 24
       discussions about that.
 25
```

```
161
   1
       BY MS. WAXMAN:
           Q. And who did you have discussions with
   2
       about that?
   3
            A. They were group discussions of the
   4
        executive team in the presence of counsel.
   5
   6
            Q. And did Ripple ultimately -- strike that.
   7
                 Did you ever approve any transactions in
       which Ripple purchased XRP in the market?
  8
          A. I don't recall.
  9
              MR. FORD: Objection to form.
10
11
                THE WITNESS: Sorry.
12
                MR. FORD: It's okay.
13
               THE WITNESS: Don't recall.
 14
               MS. WAXMAN: Exhibit 9, please.
                 (Whereupon, Deposition Exhibit 9
15
               was marked for identification.)
 16
 17
               THE WITNESS: Thank you.
 18
       BY MS. WAXMAN:
            Q. Mr. Will, I'm showing you what's been
 19
 20
       marked RW9, which is an exhibit with the Bates
 21
       RPLI SEC 0394831 through -835.
 22
                 And I'm -- I'm going to ask you questions
 23
      on the first page.
 24
                 MR. FORD: Feel free to take time to read
       through the whole email if that gets you through --
  25
```

```
162
                MS. WAXMAN: Yes. Take as much time as
   1
   2
       you need.
   3
                 MR. FORD: So I'll just again note that
       this is an email that has an attachment according to
   4
       its metadata on the top here and we haven't been
   5
       provided with the attachment.
   6
   7
                 Do you have it? Are you going to show him
       the attachment as well or just the email?
  8
  9
                 MS. WAXMAN: I'm not going to show him the
10
       attachment.
11
                MR. FORD: So I'll just put the same
12
       objection on the record that you're showing him the
13
       email without its full context.
14
                 Mr. Will, to the extent you feel like you
15
       can answer Ms. Waxman's questions do so, but
       recognize there's context here that you're lacking.
 16
 17
               THE WITNESS: Yeah.
 18
                 Okay.
       BY MS. WAXMAN:
 19
 20
           Q. Do you know who Arthur Britto is?
            A. Arthur Britto is one of the developers of
  21
 22
       XRP.
 23
            Q. Is he a Ripple employee?
 24
               MR. FORD: Objection to form.
               THE WITNESS: He may have been over the
  25
```

163 1 time period that I was there. BY MS. WAXMAN: 2 3 Q. And when you say he may have been, is there any reason why you're unsure of his status? 4 MR. HECKER: Objection to form. 5 THE WITNESS: We had over 200 people on 6 7 payroll when I started. We had close to 500 people on payroll when I left. I would say I don't know 8 exactly whether he was a contractor, an employee or 9 10 was just an advisor to the company. BY MS. WAXMAN: 11 12 Q. Do you know what role or responsibilities 13 he had? MR. FORD: Objection to form. Foundation. 14 15 THE WITNESS: I don't remember specifically. He was extremely knowledgeable about 16 17 cryptocurrency, and so we valued his input as an 18 advisor. 19 BY MS. WAXMAN: 20 Q. And did you have any interaction with 21 Mr. Britto while you were at Ripple? A. Next to none. 22 23 Is Mr. Britto relaying certain concerns in 24 the email on the bottom of 0394832? MR. FORD: Objection to form and to the 25

164 characterization of the document. 1 THE WITNESS: 832. 2 3 BY MS. WAXMAN: Q. The bottom of the -- the email on Friday, 4 December 15th at 4:25 from Arthur Britto. Can you 5 read that into the record? 6 7 The -- starting with "Hi Brad"? A. O. Please. 8 A. "Here's a real life example of how we are 9 failing to communicate. The impact being lack of 10 investment and the further spread of a negative 11 12 message. This is -- this group in particular is 13 broadcasting a negative XRP message." Q. Did you understand Mr. Britto to be 14 15 talking about a lack of investment in XRP? MR. FORD: Objection to form. Foundation. 16 THE WITNESS: I don't believe -- I -- I 17 18 don't recall this exchange. I don't believe I was 19 copied in at that point. I don't remember reading 20 down to that point. BY MS. WAXMAN: 21 Is there anything in the thread that would 22 23 make you believe that he's talking about Ripple 24 equity investors? 25 MR. FORD: Objection to form.

```
165
                THE WITNESS: I don't really have a point
        of view on that. At the time, I don't -- I don't
   2
        believe I read it. Don't recall, so ...
   3
        BY MS. WAXMAN:
   4
          Q. Did you have an understanding of why Brad
   5
   6
        forwarded the email to you?
   7
                 MR. FORD: Objection to form.
                 THE WITNESS: General education. I was a
  8
        new employee. This was about a month after I had
  9
10
        started.
        BY MS. WAXMAN:
 11
12
           Q. And did he solicit any feedback from you,
 13
      either in writing or orally?
           A. I don't recall.
14
                 Did you provide any feedback?
15
           0.
                 I don't recall outside of this email
  16
            A.
       exchange, but -- I don't recall.
 17
 18
           Q. Okay. In the email, did you recommend
  19
        certain steps that the company could take to address
 20
        some of the concerns that Mr. Britto had
  21
        regarding --
  22
                MR. FORD: Objection --
  23
      BY MS. WAXMAN:
  24
            Q.
                 -- broadcasting a negative XRP message?
                 MR. HECKER: Objection to form.
  25
```

166 1 Foundation. THE WITNESS: I don't remember this email 2 3 exchange. It appears, given the reading of the email that I wrote to Brad, that I was just setting 4 5 up a construct to think about the problem compared to how a public company would educate investors 6 7 about its equity. BY MS. WAXMAN: 8 Q. And why were you comparing Ripple's 9 10 efforts to what a public company does? MR. HECKER: Objection to form. 11 12 Foundation. 13 THE WITNESS: I was trying to anchor in 14 something I had some knowledge of as I was getting up to speed on crypto. 15 BY MS. WAXMAN: 16 17 Q. Did you understand Ripple to be engaged in similar efforts as a public company that looked to 18 raise funds from shareholders? 19 20 MR. HECKER: Objection to form. Foundation. 21 THE WITNESS: We were a private company at 22 23 the time. I was getting up to speed at the time. I 24 don't specifically recall, you know, what the marketing was at that time of -- of the company's 25

```
167
1
       equity.
       BY MS. WAXMAN:
  2
        Q. Did you view XRP as a way for investors to
3
4
       invest in Ripple?
5
                MR. FORD: Objection to form.
6
                 THE WITNESS: In this email exchange I was
7
       only trying to set up a comparable situation to try
       to educate the discussion.
 8
9
       BY MS. WAXMAN:
            Q. Outside of this email, at any point in
 10
       time, did you view XRP as a way for investors to
 11
 12
       invest in Ripple?
 13
                 MR. FORD: Objection to form.
 14
                 THE WITNESS: No.
 15
       BY MS. WAXMAN:
            Q. At the bottom of the email, you talk about
 16
                 Can you read that paragraph into the
 17
       record?
 18
            A. Starting with
 19
 20
            Q.
                 Please.
 21
                       and I have created and are
         A .
 22
       executing on an IR strategy that we've presented to
 23
       Monica/Patrick. I think it might make sense to have
       some kind of regular IR
 24
 25
       meeting/communications/dashboard. Keep us all on
```

```
169
                 MR. HECKER: Also just object on the
        grounds it's argumentative.
   2
                 You can answer if you understand it.
   3
   4
                 THE WITNESS: Most of this email is, in my
        review, about how we would market Ripple equity
   5
   6
        going forward and an opportunity for me to build
   7
        some consensus around that with Brad as a new
        employee.
  8
        BY MS. WAXMAN:
  9
10
            Q. Did you ever recommend any action with
        respect to marketing XRP?
11
12
        A. Not that I recall.
 13
                 MS. WAXMAN: And just for the record, the
        attachment is called "Cannaccord, December 13th,
 14
 15
        2017." And I believe --
                MR. HECKER: Wait. I'm sorry.
  16
                 Okay. Go ahead.
 17
 18
               MS. WAXMAN: Exhibit 12, please.
  19
                  (Whereupon, Deposition Exhibit 12
 20
                  was marked for identification.)
       BY MS. WAXMAN:
  21
                 Mr. Will, I'm showing you what's been
  22
        marked as Exhibit RW12, which is a document with the
  23
  24
       Bates RPLI SEC 038375 through -76.
       11
  25
```

```
170
1
                 ZOOM PARTICIPANT: Could you repeat the
  2
       exhibit number?
                MS. WAXMAN: 0 -- 12.
3
4
                ZOOM PARTICIPANT: 12. Thank you.
5
                THE WITNESS: Okay.
6
       BY MS. WAXMAN:
7
            Q. And
                               reported to you?
                            reported to me.
 8
            A.
9
            Q. He was the controller?
            A. He was the controller.
 10
 11
           Q. Okay. And why was he sending you this
       email regarding escrow -- regarding XRP being
 12
       released from the escrow?
 13
 14
               MR. HECKER: Objection to form.
       Foundation.
 15
                 THE WITNESS:
                               was involved with the
 16
       escrow process, and that's -- that's why he sent
 17
       this.
 18
       BY MS. WAXMAN:
 19
 20
         Q. In connection with Ripple's XRP holdings,
       where did Ripple hold its -- where did Ripple hold
       its XRP?
 22
 23
                MR. FORD: Objection to form.
                THE WITNESS: I'm not sure I'm clear on
 24
       the question.
 25
```

BY MS. WAXMAN:

- Q. Earlier you testified that Ripple had over 60 billion XRP. And you also testified that at some point before you arrived, Ripple held a portion of its XRP in escrow. Did it hold any XRP outside of the escrow?
  - A. Yes.
- Q. Okay. And how much XRP did it hold outside of the escrow?
  - A. It varies over time, but I recall roughly

    XRP at any given time.
- Q. And -- and why did it have a separate -- why did it hold XRP outside of the escrow?

MR. FORD: Objection to form.

THE WITNESS: It would be a variety of reasons we would hold it outside of the escrow. We had commitments to provide XRP to partners. So those would be held outside of escrow. Also any XRP that we wanted to use in our product or for other purposes, testing or experimentation, we would keep outside of the escrow. So we had to -- we -- we set the amount of escrow so that it wasn't 100 percent of the XRP.

BY MS. WAXMAN:

Q. Did -- did Ripple publicly disclose when

```
172
       it would distribute or use XRP in the -- that was
 1
       held outside of the escrow?
  2
                 MR. FORD: Objection to form.
3
4
                 THE WITNESS: Ripple provided, if I
5
       recall, nearly real time, at least daily, if I
6
       recall, balance information of its holdings of XRP
       both in the escrow and outside of the escrow.
7
       BY MS. WAXMAN:
 8
9
            Q. Where was that information?
            A. On the website.
 10
                 Okay. Did -- in the -- in this -- going
 11
       back to this email, did -- did Mr.
 12
                                               propose
 13
       returning -- overstating Ripple's XRP usage?
 14
                 MR. FORD: Objection to form.
 15
                 MR. HECKER: Objection to form.
                 THE WITNESS: He is --
 16
       BY MS. WAXMAN:
 17
 18
            Q. As it pertained to the escrow.
 19
                 MR. HECKER: Sorry. Objection, form.
 20
                 THE WITNESS:
                                           appears -- and
       this is two months after I joined, so I was getting
 21
 22
       familiar with the escrow mechanics, as well as the
 23
       escrow itself, as well as crypto -- would be
 24
       responsible for making recommendations about how
 25
       much XRP we would move from the escrow and return to
```

173 1 the escrow. And typically the move was predetermined. 2 It was a billion units of XRP, but his 3 recommendation would usually be about how much we 4 would return to the escrow. 5 6 BY MS, WAXMAN: 7 Q. Okay. And did he -- did he recommend that -- what was his recommendation with respect to 8 how much you should return to the escrow during this 9 10 particular period? 11 MR. FORD: Objection to form. 12 THE WITNESS: In the first sentence, it 13 appears he's recommending that we take 100 million 14 from escrow to our main wallet. 15 BY MS. WAXMAN: And why -- and was that in excess of 16 17 projected usage? MR. HECKER: Objection to form. 18 19 MR. FORD: Objection to form. 20 THE WITNESS: The XRP that Ripple would 21 hold would be transparent to anyone on the website to be able to view. We didn't view it as this was 22 23 the only method that someone might be able to see 24 what our XRP usage was. They had other ways to figure that out. 25

BY MS. WAXMAN:

- Q. How -- how could someone figure out what Ripple's XRP usage was?
- A. They could track our XRP balance on a daily and even more frequent basis to see how much XRP Ripple held.
- Q. And how would they -- would they need to know which XRP wallets were being maintained by Ripple in order to do that?
- A. Ripple, in my recollection, provided two numbers on its website. One was the amount that was in escrow and one that was outside of escrow. By adding those two numbers up, you knew the total amount of XRP that Ripple owned.
- Q. Okay. At the top, you write -- you respond to Peter's email. You say:

"We may want to get the market in the habit of seeing slightly larger drawdowns each month so we don't show our cards when we increase it for something strategic."

Are you talking about drawdowns of XRP each month from the escrow?

A. I recall that being, we would discuss if

- we needed a larger amount of XRP for a strategic reason, we would unfortunately be telegraphing that need if we only did it through the escrow release. So was there a rationale to not prerelease that information effectively as a private company by taking a -- a consistent but -- a consistent amount every month that was slightly in excess of what we might need to -- to build that buffer.
  - Q. And when you're talking about the market, are you talking about XRP holders?
    - A. In this context, yes.
  - Q. Okay. And why didn't you want to show increases to the XRP market? Were you -- were you concerned how that would -- that information would be -- how the market would react to that information?
- MR. HECKER: Objection to the form of that question.
- THE WITNESS: I don't remember specifically in early 2018, but a typical concern would be of more of a strategic competitive nature to Ripple.
- 23 BY MS. WAXMAN:

Q. What do you mean, a competitive nature to Ripple?

```
176
           A. Ripple competes with other fintech
 1
 2
      companies, cryptocurrency companies, and as a
 3
      payment company, other payment companies, if they
      had knowledge that we might be doing something
 4
 5
      large, for example, MoneyGram, then that was, as --
      as I say here, showing our cards early.
 6
 7
           Q. Okay.
                MS. WAXMAN: Should we take a lunch break?
 8
 9
                MR. HECKER: Sure.
                THE VIDEOGRAPHER: We're going off the
10
11
      record. The time is 12:57 p.m.
12
                 (Whereupon, a lunch recess was taken.)
13
14
15
16
17
18
19
20
21
22
23
24
25
```

177 1 JULY 30, 2021 1:47 P.M. PROCEEDINGS 2 AFTERNOON SESSION 3 4 THE VIDEOGRAPHER: Back on the record. The time is 1:47 p.m. 5 6 BY MS, WAXMAN: 7 Q. Mr. Will, before we broke for lunch, you testified earlier about certain approval matrices 8 9 that were used for decision-making at Ripple. Is 10 that correct? 11 A. Yes. 12 Q. What decisions did those approval matrices 13 pertain to? MR. FORD: Objection to form. 14 15 THE WITNESS: You typically have an approval matrix for financial decisions, things that 16 had a financial implication. 17 BY MS, WAXMAN: 18 Q. Did you have more than one approval matrix 19 20 that you used? 21 MR. FORD: Objection to form. 22 THE WITNESS: I don't specifically recall 23 at Ripple if we did. 24 BY MS. WAXMAN: Q. Did you use -- did you use certain 25

```
178
   1
        approval matrices at Ripple in connection with
        certain decisions?
   2
   3
                 MR. FORD: Objection to form.
   4
                 THE WITNESS: I don't specifically recall.
        It's very standard at a company to have a -- a
   5
   6
        matrix or a process around what approvals require
   7
        the specific involvement of the CEO or the CFO.
        BY MS. WAXMAN:
  8
                 And was there a specific document where
  9
          Q.
        the matrix was documented?
10
11
            A. Don't recall.
12
            Q. Did anyone else at the company use these
 13
        approval matrices, other than you?
               MR. FORD: Objection to form.
 14
                 THE WITNESS: Don't recall.
 15
       BY MS. WAXMAN:
  16
                 If there -- would this document be used
 17
       outside of the finance department?
 18
  19
                 MR. FORD: Objection to form. He just
 20
       said he doesn't recall any documents.
  21
                 THE WITNESS: Don't recall.
  22
       BY MS. WAXMAN:
  23
           Q. Did you have any discussions with anyone
  24
        regarding the approval matrices during your entire
  25
        tenure at Ripple?
```

179 MR. FORD: So if the answer to that 1 2 includes discussion with counsel, I'd ask you not to disclose those. But if you have other -- awareness 3 4 of other discussions, you can answer. THE WITNESS: Don't recall. 5 BY MS. WAXMAN: 6 Q. Did you have any discussions with 7 Mr. Garlinghouse about any approval matrices at 8 Ripple? 9 10 A. Don't recall. Q. What information was -- what information 11 was contained in the -- in the approval matrices 12 13 that were used at Ripple? A. I don't recall the specifics of the Ripple 14 15 approval matrix. Q. What information is generally contained in 16 an approval matrix? 17 18 MR. FORD: Objection to form. 19 THE WITNESS: At for example, we 20 would have an approval matrix that, depending on the 21 type of transaction, would lay out the dollar thresholds that various approvals were required. 22 23 BY MS. WAXMAN: 24 Q. So would it have the name of a specific 25 individual at the company who would be required to

180 1 approve a certain transaction? I recall at the Yahoo, approval matrix, it 2 would be by title. 3 Q. Did you have -- did the approval matrix 4 for Ripple assign certain responsibilities to 5 6 certain people who had certain roles at the company 7 at Ripple? So, for example, you know, it wouldn't put 8 a person's name but would it provide for, you know, 9 10 the CEO to approve certain transactions? MR. FORD: Objection to form. 11 12 THE WITNESS: I don't specifically recall. 13 BY MS. WAXMAN: Q. Other than you, did anyone else at Ripple 14 use this -- use approval matrices? 15 MR. FORD: Objection to form. Asked and 16 17 answered. THE WITNESS: Don't recall. 18 BY MS. WAXMAN: 19 20 Q. Did you have an understanding whether this -- the use -- the company was using approval 21 22 matrices before you came to Ripple? 23 MR. FORD: Objection to form. 24 THE WITNESS: At an early stage company, like Ripple was, less than 200 employees, it would 25

181 1 be uncommon that they would have formalized the 2 approval process at that point. 3 BY MS. WAXMAN: Is -- is that something you did when you 4 started with Ripple? 5 6 MR. FORD: Objection to form. 7 THE WITNESS: I don't recall specifically, but that is something that I commonly do as part of 8 entering into a start-up as part of my job function. 9 10 BY MS. WAXMAN: Q. Do you -- I know you don't specifically 11 12 recall doing that at Ripple, but do you have a 13 general recollection of taking those sorts of steps 14 when you joined Ripple? In general, part of my role is to 15 16 formalize financial process. So it would be part of 17 a playbook, if you will, of activities that I would put in place at a start-up. 18 Q. And is -- would you need the approval of 19 20 senior executives before you instituted certain 21 approval matrices? 22 MR. FORD: Objection to form. 23 THE WITNESS: You would want the alignment 24 of typically the -- the CEO and -- and others before

formalizing an approval matrix depending on how

25

```
182
   1
        specific it was.
        BY MS. WAXMAN:
   2
             Q. And did you discuss with either --
   3
        Mr. Garlinghouse -- the institution of certain
   4
        approval matrices at Ripple?
   5
   6
            A.
                 Don't recall.
   7
                 MR. FORD: Objection to form.
                 THE WITNESS: Sorry. Sorry.
   8
        BY MS. WAXMAN:
   9
10
         Q. And I apologize if I asked this already.
        Did you draft -- do you approve certain -- I know
 11
12
       you don't specifically recall matrices at Ripple,
 13
       but did you have an -- who drafted those approval
 14
        matrices for Ripple?
15
                 MR. HECKER: Objection to form.
        Foundation.
  16
                 THE WITNESS: Typically, I would be
  17
  18
        involved, if not specifically tasked, with coming
  19
        together with an approval matrix at a start-up.
  20
        BY MS. WAXMAN:
  21
            Q. So if -- so at Ripple, you would have been
  22
        a primary drafter of any approval matrices at
  23
        Ripple?
  24
                MR. FORD: Objection to form.
               THE WITNESS: There could be others that
  25
```

```
183
   1
        were implementing it for nonfinancial processes, but
        typically the CFO would be responsible for a
   2
        financial approval matrix.
   3
        BY MS. WAXMAN:
   4
            Q. And what financial transactions needed to
   5
        be approved by the CEO?
   6
   7
                 MR. FORD: Objection to form.
                 THE WITNESS: I don't recall specifically
   8
       which transactions.
   9
10
       BY MS. WAXMAN:
             Q. Do you have a general understanding of
 11
12
       what transactions the CEO needed to approve with --
 13
        what financial transactions the CEO needed to
  14
        approve?
  15
                MR. FORD: Objection to form.
               THE WITNESS: Typically a CEO at a
  16
        start-up would approve any acquisitions and any
  17
       material, financial transactions that either
  18
  19
        obligated the company to provide funds or any kind
  20
       of major activities.
  21
       BY MS. WAXMAN:
            Q. Did the CEO need to approve any
  22
  23
       acquisitions at Ripple?
  24
                 MR. FORD: Objection to form.
               THE WITNESS: It would be typically that a
  25
```

184 1 CEO would specifically approve any acquisitions, and above a certain size, the board would also be 2 involved with the acquisitions. 3 BY MS. WAXMAN: 4 Q. And same question for financial 5 6 transactions that obligated the company to provide 7 funding. MR. FORD: Objection to form. 8 BY MS. WAXMAN: 9 10 Q. Is that something that the CEO would need to approve? 11 12 CEO would be involved in approving material financial transactions. 13 Q. Were there any transactions that you could 14 15 approve without getting sign-off from the CEO? MR. FORD: Objection to form. 16 THE WITNESS: I typically coordinated, if 17 not explicitly gained the approval of the CEO on any 18 19 material transaction. 20 BY MS. WAXMAN: Q. Would you need the specific approval of 21 22 any other senior executive at Ripple other than the 23 CEO? 24 MR. FORD: Objection to form. THE WITNESS: Depends on the nature of the 25

```
185
  1
       transaction.
       BY MS. WAXMAN:
  2
           Q. Did Ripple custody XRP on behalf of third
  3
       parties?
  4
          A. I don't recall.
  5
          Q. Did Ripple ever custody -- enter into an
  6
  7
       agreement with Coinbase whereby Ripple would
       custody -- Coinbase would custody a portion of
8
       Ripple's XRP?
 9
              MR. FORD: Objection to form.
10
 11
               MR. HECKER: Objection to form.
12
              THE WITNESS: Don't recall.
 13
      BY MS. WAXMAN:
           Q. Did you have an understanding as to why
 14
 15
       Ripple would ask a third party to custody its XRP?
                MR. FORD: Objection to form.
 16
               MR. HECKER: Objection to form.
 17
       Foundation.
 18
                THE WITNESS: At the time -- I don't
 19
 20
       recall now why. At the time, I -- I may have.
       BY MS. WAXMAN:
 21
 22
         Q. Did you -- did you have any involvement
 23
       with any agreements between Coinbase and Ripple
 24
       during your tenure?
       A. I don't recall.
 25
```

```
186
                 MS. WAXMAN: Exhibit 6, please.
1
  2
                  (Whereupon, Deposition Exhibit 6
                  was marked for identification.)
3
4
       BY MS. WAXMAN:
5
            Q. Mr. Will, I'm showing you what's been
6
       marked RW6, which doesn't have a Bates stamp number
       on it. It's an email string dated December 13th,
7
       2017 and December 14th, 2017.
8
                 MR. FORD: Daphna, do we know the Bates
9
       number of the document?
 10
                 MS. WAXMAN: I don't know it right at the
 11
 12
       moment, but we can get it for you.
 13
                 THE WITNESS: Okay.
 14
       BY MS. WAXMAN:
            Q. Do you know what this email is about?
 15
                 I don't recall the specific email
 16
       exchange, but it appears to be about a problem with
 17
       the escrow.
 18
            Q. And what problem with the escrow?
 19
 20
            A. According to the --
 21
            Q. On the top email.
            A. Yeah. Sorry.
 22
 23
                 According to the email, in the exchange
                        Monica, about a month after I
 24
       between Brad,
       joined the company, they discuss fixing a bug in how
 25
```

```
187
   1
      we implemented the escrow.
            Q. And were people at the company concerned
   2
       of -- about disclosing the bug?
   3
           A. I can't --
   4
               MR. FORD: Object -- object to the form.
   5
               THE WITNESS: I can't speak to whether
   6
   7
       people at the company were concerned.
       BY MS. WAXMAN:
  8
           Q. Did you --
  9
10
           A. I don't recall.
            Q. Did you make a recommendation regarding
11
12
      what to publicly disclose about the incident?
13
               MR. FORD: Objection to the form of the
14
       question.
15
                 THE WITNESS: There's a sentence here that
       I wrote back asking about:
  16
                      "Will it be obvious it was a
 17
 18
                 bug? Can we say something like
  19
                 we" -- in quotations, "we refined
 20
                 the escrow?"
       BY MS. WAXMAN:
  21
 22
            Q. Why did you recommend to say that Ripple
 23
       had refined the escrow instead of just disclosing
 24
       that a bug had occurred?
                 MR. HECKER: Objection to form.
  25
```

188 1 Foundation. 2 THE WITNESS: Don't recall. BY MS. WAXMAN: 3 Did you believe that Ripple had an 4 Q. 5 obligation to accurately report the incident? 6 A. At the time, I don't recall having an opinion about whether it needed to publicly 7 disclose. Been at the company about a month at that 8 9 point. Q. Sitting here today, do you have an opinion 10 whether Ripple had an obligation to accurately 11 12 report the incident? 13 MR. FORD: Objection to form. THE WITNESS: Don't have an opinion that a 14 15 private company has an obligation either way about -- about this matter. It was a heavily 16 technical matter. The individuals that are involved 17 was the engineering manager in 18 in it. 19 charge of the Ripple D team. Himself and David 20 Schwartz were far more qualified to assess the 21 materiality of this technical issue. BY MS. WAXMAN: 22 23 Q. Did you have an understanding that people 24 were concerned about publicly disclosing the bug? 25 MR. HECKER: Objection to form.

```
189
                 THE WITNESS: I don't recall.
                 MS. WAXMAN: Sorry.
   2
                Exhibit 19.
   3
                  (Whereupon, Deposition Exhibit 19
   4
                was marked for identification.)
   5
       BY MS. WAXMAN:
   6
           Q. Mr. Will, I'm showing you what's been
  7
        marked as Exhibit 19, which is marked R -- which has
 8
        the Bates RPLI SEC 0072060 through -65.
  9
10
                MR. HECKER: Counsel, is this document
11
        attached to an email or does it appear on a
12
        standalone basis in your files?
13
                 MS. WAXMAN: I think it appears both ways
 14
        in our record. It appears as an attachment, and it
15
       probably likely appears as a standalone document.
           Q. But, Mr. Will, if you need -- if you can't
  16
        answer the question, please let me know.
  17
  18
            A. Okay.
            Q. Mr. Will, do you know an entity called
  19
  20
       Bittrex?
                 I believe they are an exchange of
  21
       cryptocurrency.
  22
  23
           Q. Okay. And what is Exhibit -- what is
  24
       marked as Exhibit RW19?
         A. I don't recall --
  25
```

```
190
               MR. FORD: Sorry, just, again, to be
      clear, to the extent you can understand the context
 2
      of this based on this document, which it looks like
 3
      was sent via email, without the cover email, you
 4
      know, do your best to describe it with what
 5
      Ms. Waxman has shown you.
 6
 7
                THE WITNESS: I don't recall this -- this
 8
      memo.
      BY MS. WAXMAN:
9
          Q. Okay. Did you ever have any
10
      communications with Bittrex regarding the listing of
11
12
      XRP on its platform?
13
          A. I don't recall any direct communications
      with Bittrex.
14
          Q. Did you sign this letter?
15
           A. Yes, I did.
16
               And would you have read the document
17
      before you signed it?
18
               It would be my normal practice to read a
19
20
      letter before signing it.
21
       Q. Okay. And did you draft this letter?
               I don't believe I did.
22
           A.
23
           Q. Did someone draft this for you on your
24
      behalf?
        A.
               It wouldn't be uncommon for a team of
25
```

```
191
       individuals to draft a letter like this, and I would
   1
       review it and rely on their expertise before
   2
   3
        signing.
           Q. Who drafted this letter?
  4
                 MR. FORD: Objection to form.
   5
                 THE WITNESS: I don't recall.
   6
  7
       BY MS. WAXMAN:
            Q. And I know you don't recall the letter
  8
       specifically, but generally, what was the purpose of
  9
       this letter?
10
                 MR. HECKER: Objection to form.
 11
12
       Foundation.
               THE WITNESS: I don't recall.
 13
       BY MS. WAXMAN:
 14
          Q. Was XRP traded on the Bittrex platform in
 15
       February 2018?
 16
 17
           A. Don't recall.
           Q. Was Ripple ask -- was Bittrex asking you
 18
 19
       to provide information regarding XRP status under
 20
       the federal securities laws?
 21
                MR. FORD: Objection to form and, again,
 22
       I'm not sure if there's a cover email that would
 23
       provide that information.
 24
                Mr. Will, to the extent you know.
                MS. WAXMAN: If he can't answer the
 25
```

192 1 question based on the document, he'll let me know. BY MS. WAXMAN: 2 3 Q. But if you can answer the question based on what is in front of you, please do. 4 I don't recall the context in which we 5 sent this email I signed, or this memo. 6 7 Q. Are you familiar with any of the contents in the document? I know you don't recall sending 8 it, but are any of the contents something that 9 you've ever discussed with anyone at Ripple? 10 A. I am familiar with some of the contents of 11 12 this letter. 13 Q. And which parts? A. I'm familiar with Ripple's holding of XRP. 14 15 Q. Where are you pointing to? Oh, okay. The bottom of page 2? 16 17 A. Mh-hmm. Portions of part 1, part 2A, and some of part 2B. 18 Q. At the very top of the page, the second 19 20 paragraph --MR. HECKER: Sorry, which page? 21 MS. WAXMAN: The first page. Sorry. 22 23 BY MS. WAXMAN: 24 Q. Can you read into the record the second 25 paragraph starting with "Addressing"?

A. "Addressing the substance of the application, we believe it is important to clarify basic tenets of digital asset XRP, namely that it is not a product of Ripple and it is not a digital asset that Ripple created or issued. We believe these are important distinctions with respect to Securities and Exchange Commission guidance on cryptocurrencies and when certain tokens may be considered securities as part of our communication with you. We believe the genesis of XRP is an important consideration."

- Q. The first sentence, did you agree with that statement that XRP is not a product of Ripple and is not a digital asset that Ripple created or issued?
  - A. At the time of this letter or now?
- Q. At the time of this letter, let's start there.
  - A. Yeah. I don't recall at the time of the letter.
    - Q. And what about now?
- A. I believe that XRP is not a product of
  Ripple and it's not a digital asset that Ripple
  created.
  - Q. Who created XRP?

```
194
   1
               MR. FORD: Objection to form.
                 THE WITNESS: The developers of XRP.
   2
   3
        BY MS. WAXMAN:
           Q. And aren't the developers of XRP the same
   4
        people who founded Ripple?
   5
   6
                 MR. FORD: Objection to form. Foundation.
   7
                 THE WITNESS: My understanding was they
        developed XRP before the founding of Ripple. There
  8
        was no Ripple when they founded XRP.
  9
10
        BY MS. WAXMAN:
             Q. But is -- I understand that. But is there
11
12
       overlap between the people who created Ripple and
 13
       the people who created -- people who created Ripple
 14
        and the people who created XRP?
 15
                 MR. FORD: Objection to form.
                 THE WITNESS: I suppose. I -- I wasn't
  16
  17
        there, but yes, looks that way.
  18
       BY MS, WAXMAN:
             Q. Well, did you have an understanding of
  19
        who -- who founded Ripple at the time that you
  20
  21
        joined Ripple?
  22
            A. When I joined Ripple, no. Shortly after,
  23
        I started understanding who founded Ripple.
  24
            Q. Okay. And do you have an understanding
  25
        now who were the founders of Ripple?
```

```
195
   1
            A.
                 Yes.
                 And who founded Ripple?
   2
            Q.
                 Chris Larsen and Jeb McCaleb.
   3
            A.
                 And -- and who created XRP?
            Q.
   4
                 MR. FORD: Objection to form. Asked and
   5
   6
        answered.
  7
                 THE WITNESS: Chris Larsen, Jeb McCaleb,
        Arthur Britto, David Schwartz.
  8
       BY MS. WAXMAN:
  9
10
           Q. And the people who created XRP, did
        they -- after they created it, did they move on to
11
12
        join Ripple when it was founded?
 13
               MR. FORD: Objection to form.
               THE WITNESS: I was not involved in August
 14
 15
       of -- as this memo lays out, of 2012. But my
       understanding was that Chris and Jeb founded Ripple
  16
        after the creation of XRP. And when I worked there,
 17
 18
       David Schwartz was an employee of the company.
  19
       BY MS. WAXMAN:
 20
           Q. So there was overlap between the people
  21
        who created XRP and the people who founded the
 22
       company?
 23
                 MS. DEARBORN: Objection to form.
 24
                 THE WITNESS: It appears that way.
  25
```

196 1 BY MS. WAXMAN: At the very -- towards the bottom of the 2 second page, the paragraph that starts with "The 3 company, " it says: 4 "The company continually 5 6 reviews the guidance provided by 7 regulators, including the SEC, and has invested in and received a 8 legal memorandum from a reputable 9 10 law firm that supports a finding 11 that XRP is not a security under U.S. law." 12 13 Did you have any understanding as to 14 whether Ripple had received a legal memo from a reputable law firm supporting a finding that XRP is 15 not a security under U.S. law? 16 MR. FORD: So, again, to the extent your 17 18 understanding or your knowledge of those issues 19 derives from conversations you had with counsel, I'd 20 instruct you not to answer. But if you can answer 21 that question without revealing conversations you 22 had with counsel, you can answer. 23 THE WITNESS: I can't answer that question 24 for the reason that Chris provided. 11 25

```
197
   1
       BY MS. WAXMAN:
            Q. Did Ripple ever provide any third party
   2
        with a legal memo concerning XRP status under the
   3
        securities laws?
   4
                 MR. FORD: Objection to form and same
   5
        instruction to the witness.
   6
   7
                 THE WITNESS: Don't recall.
        BY MS. WAXMAN:
  8
            Q. The very top of the page under the heading
  9
        "Digital assets and SEC guidance," it says:
10
11
                      "We understand that whether or
12
               not a digital asset may be
 13
                 considered a security is an
 14
                  important consideration for many in
 15
                 the digital asset ecosystem and
                 especially exchanges that list
  16
               cryptocurrencies."
  17
 18
                 Did you have any understanding why this
       was important consideration for digital asset
  19
  20
       platforming?
  21
                 MR. HECKER: Objection to form and, again,
        same instruction about discussions with counsel.
  22
  23
                 THE WITNESS: I don't recall any -- any
  24
       thoughts at the time.
       11
  25
```

```
198
   1
       BY MS. WAXMAN:
           Q. Do you have any understanding currently as
   2
       to why this is an important consideration for
   3
       digital asset platforms?
   4
               MR. HECKER: Same instruction.
   5
               THE WITNESS: Not my area of expertise.
   6
   7
                MS. WAXMAN: Exhibit 31.
                 (Whereupon, Deposition Exhibit 31
  8
                was marked for identification.)
  9
10
       BY MS. WAXMAN:
            Q. Mr. Will, I'm showing you what's been
11
12
       marked as RW31 which has the Bates RPLI SEC 0861659
13
      through -670.
               Please take a look at it and let me know
14
       when you're done.
 15
                 ZOOM PARTICIPANT: Could you repeat the
 16
 17
      exhibit number, please.
 18
               MS. WAXMAN: 31.
  19
               ZOOM PARTICIPANT: 31?
 20
               MS. WAXMAN: Correct.
  21
                 THE WITNESS: Okay.
                 MR. FORD: Again, before we get started,
  22
  23
      this appears to be a document sent by email, and so
  24
      we'll object to it to the extent you're not
       providing him with the complete context of the
  25
```

```
199
  1
       document.
               Mr. Will, again, to the extent you can
  2
       answer Ms. Waxman's questions based on what's in
  3
       front of you.
  4
       BY MS. WAXMAN:
  5
           Q. Can you please identify for the record
  6
       what Exhibit RW31 is?
  7
           A. I don't recall this.
  8
                Well, I know you don't recall the specific
  9
10
       document, but can you just tell me what it is?
 11
                MR. FORD: Objection to form.
 12
                 MR. HECKER: Objection to form.
 13
      BY MS. WAXMAN:
            Q. Is this a letter addressed to Bittrex
 14
 15
       dated March 22nd, 2018?
                 This is a letter addressed to Bittrex
 16
       dated March 22nd, 2018.
 17
           Q. Did -- did you --
 18
                 I don't know the context in which it
 19
 20
       was -- it was sent in.
 21
         Q. Did you sign the letter?
            A. I appear to have signed the letter, I do
 22
 23
       not recall signing the letter.
 24
            Q. Did you read the letter before you signed
       it?
 25
```

200 1 A. It would be my normal practice to review materials before signing that were put together by 2 3 others at Ripple. 4 Q. Did you have any discussions with anyone at Ripple concerning Bittrex? 5 A. I don't recall. 6 7 Q. Did Ripple enter into any financial transactions involving Bittrex? 8 MR. FORD: Objection to form. 9 THE WITNESS: I don't recall. 10 BY MS. WAXMAN: 11 12 Q. If you turn to the second page of the 13 document, paragraph 6, titled "Indemnification," did 14 Bittrex request that Ripple indemnify the company 15 for regulatory risk? MR. FORD: Objection to form. 16 17 And, again, to the extent you can answer that based on just this document? 18 THE WITNESS: I don't recall. 19 20 BY MS. WAXMAN: Q. Did Bittrex ever express a concern that 21 22 XRP could be deemed a security under U.S. securities 23 laws? 24 MR. FORD: Objection to form. THE WITNESS: I don't recall any direct 25

```
201
        conversations I had with Bittrex.
   1
       BY MS. WAXMAN:
   2
   3
            Q. If you turn to paragraph 8. 8B, it says:
                      "It is the company's position
  4
                 that XRP does not meet the
   5
                 definition of an investment
   6
   7
                 contract as that term has been
               defined under the U.S. laws."
   8
  9
                 Did you ever communicate that view to
10
        anyone at Bittrex?
11
                 MR. FORD: Objection to form.
12
               THE WITNESS: I don't recall any
13
        communication with Bittrex.
       BY MS. WAXMAN:
 14
15
            Q. Did you ever discuss with anyone at Ripple
        whether commodity regulations applied to XRP?
  16
 17
                 MR. HECKER: I'm sorry, at Ripple?
  18
                 MS. WAXMAN: Yes.
                 MR. HECKER: Okay. So that question you
  19
  20
        should exclude from your answer any discussions you
        had with legal counsel about the regulatory
  21
        treatment of XRP, if any.
  22
  23
                 THE WITNESS: I don't recall any
  24
       conversations.
  25
```

```
202
   1
       BY MS. WAXMAN:
          Q. Did you have any conversations with anyone
   2
        about -- at Bittrex regarding whether the
   3
   4
       commodities regulations apply to XRP?
               MR. FORD: Objection. Form. Foundation.
   5
               THE WITNESS: I don't recall any direct
   6
   7
        conversations with Bittrex.
       BY MS. WAXMAN:
   8
        Q. Did you come to learn that others at
  9
 10
       Ripple spoke to Bittrex about XRP status under the
       securities laws?
 11
 12
           A. I don't recall.
13
           Q. Exhibit 20, please.
                 (Whereupon, Deposition Exhibit 20
 14
                was marked for identification.)
15
       BY MS. WAXMAN:
 16
            Q. Mr. Will, I'm showing you what's been
 17
       marked RW20, which is a document with the Bates
 18
 19
       RPLI SEC 0398415 through -16.
           A. Okay.
 20
            Q. What prompted you to send this email to
  21
  22
       Mr. Garlinghouse?
  23
                 MR. HECKER: Objection. Foundation.
  24
                 THE WITNESS: I don't recall.
  25
```

```
203
       BY MS. WAXMAN:
1
                                                take on a
            Q. In February 2018, did
  2
       role related specifically to XRP?
3
4
         A. I don't recall.
            Q. Why was there confusion between
5
6
               role and Miguel's role?
7
                MR. HECKER: Objection to form.
                THE WITNESS: I don't recall.
 8
9
       BY MS. WAXMAN:
            Q. In February 2018, was
                                                directed
 10
       to tout XRP to potential institutional investors?
 11
                MR. HECKER: Objection to form.
 12
       Foundation.
 13
 14
                THE WITNESS: Don't recall.
 15
       BY MS. WAXMAN:
            O. Excuse me?
 16
            A. Don't recall.
 17
            Q. What was -- did you have any understanding
 18
                           role would be in February 2018?
 19
       of what
 20
                MR. HECKER: I'm sorry. What her role was
       going to be? Do you mean in the future or what it
 21
       was at the time of this document? I apologize. I
 22
 23
       didn't understand.
       BY MS. WAXMAN:
 24
 25
            Q. Did you have any understanding of what
```

```
204
       Ms. Role --
                               role was going to be
1
       following this email?
  2
                 I don't recall.
3
4
            Q. Did you have an understanding of what was
       meant by the title XRP institutional liquidity?
5
                 MR. HECKER: Objection to form.
6
                You can answer.
7
                 THE WITNESS: I remember that we
 8
       classified XRP institutional liquidity as our
9
       efforts around improving liquidity in XRP.
 10
       BY MS. WAXMAN:
 11
            Q. If you turn the page, there's a heading
 12
 13
       that says "XRP institutional liquidity."
             Are those -- do the subheadings accurately
 14
       describe what her role would be in connection with
 15
       XRP institutional liquidity?
 16
                 MR. HECKER: Objection to form.
 17
       Foundation.
 18
                THE WITNESS: That appears to be her
 19
 20
       proposal. I don't recall if that's the full extent
       of what XRP institutional liquidity would have been
       or what her role ended up being.
 22
 23
       BY MS. WAXMAN:
            Q. Did you have any reason to believe that
 24
       her role didn't include some sort of function in
 25
```

```
205
       connection with XRP institutional liquidity?
1
  2
                I don't recall.
                 MR. FORD: Objection to form.
3
4
       BY MS. WAXMAN:
5
                 The bottom of the email, you write:
            Q.
                      "Reality is that with
6
                 experience, she'll be more
7
                 effective in the XRP side than the
 8
9
                 strategic IR function."
                 What did you mean by the XRP side?
 10
 11
                I don't recall specifically.
 12
                 Did you mean that she should engage with
 13
       XRP potential investors?
 14
                 MR. FORD: Objection to form.
                 THE WITNESS: Don't recall.
 15
                 MS. WAXMAN: Exhibit 23, please.
 16
                  (Whereupon, Deposition Exhibit 23
 17
                 was marked for identification.)
 18
                 THE WITNESS: Thank you.
 19
 20
       BY MS. WAXMAN:
 21
            Q. Mr. Will, I'm showing you what's been
 22
       marked as RW23, which is a Bates -- a document with
 23
       the Bates RPLI SEC 0325639 through -45.
 24
          A. Okay.
 25
            Q. What is Exhibit 23?
```

206 1 A. I don't recall the specific exhibit, but appears an exchange between myself and the XRP 2 3 markets team. 4 Q. And are they providing you with certain information? 5 6 A. They appear to be providing information 7 about the digital asset marketplace. Q. Were they providing you an update about 8 XRP's -- XRP and the XRP market? 9 10 A. It appears that they are providing an update on specifically around volume, XRP volume. 11 12 Q. And did you receive these -- these updates 13 daily? A. I don't recall. 14 15 And what was the purpose of -- of the update regarding XRP volume? 16 MR. FORD: Objection to form. 17 18 THE WITNESS: I don't recall specifically why this update was provided. 19 20 Q. Was XRP volume important to you? 21 A. XRP volume --

MR. FORD: Sorry, objection to form. I
didn't realize that was the end of the question.

24

25

THE WITNESS: XRP volume was important to Ripple's products to ensure there was liquidity so

207 1 the products worked effectively. BY MS. WAXMAN: 2 Q. Which products were -- was XRP liquidity 3 important for? 4 The product in 2018 was called xRapid. 5 A. 6 Q. And in February 2018, had xRapid been launched for commercial use? 7 MR. HECKER: Objection. 8 THE WITNESS: Don't recall. 9 MR. HECKER: Objection to form. 10 BY MS. WAXMAN: 11 12 Q. And what was -- did -- were there any 13 trans -- XRP transactions running through xRapid in 14 February 2018? 15 A. Don't recall, but it wouldn't be uncommon 16 to be thinking about a future product. Q. So volume, but why was volume important at 17 the time in February 2018 when there was no 18 19 xRapid -- when xRapid had almost no volume? 20 MR. HECKER: Objection to form. He just answered that question. 21 22 THE WITNESS: XRapid was on the product 23 roadmap. It was discussed. And so it wouldn't be 24 uncommon to make sure that the conditions that a product would be successful would be discussed 25

208 1 before the product was publicly released. BY MS. WAXMAN: 2 Q. Was volume also important so that Ripple 3 could continue to sell XRP chatter into the market? 4 MR. HECKER: Objection to form. Asked and 5 answered. 6 7 THE WITNESS: Volume was a component of Ripple's ability to sell XRP. 8 BY MS. WAXMAN: 9 10 Q. And if the volume dried up, could -- would Ripple still be able to sell it to XRP? 11 12 MR. FORD: Objection to form. THE WITNESS: Ripple typically, during the 13 14 time period I was there, sold a percentage of 15 volume. So it would impact, potentially, the amount of XRP that could be sold. 16 17 BY MS. WAXMAN: 18 Q. On -- on the page with the Bates 0325643, in the middle of the page, you write: 19 20 "The most concerning number on 21 the pages are volume." 22 Why was volume most concerning to you? 23 MR. FORD: Objection to form and to the 24 characterization of the document. THE WITNESS: I don't recall specifically 25

209 1 why XRP volume was the most concerning. BY MS. WAXMAN: 2 Were there any other factors about --3 Q. other factors that were important to you when 4 considering Ripple's XRP sales? 5 6 MR. HECKER: Objection to form. Are you 7 now going away from this document? MS. WAXMAN: Yes. 8 MR. HECKER: Okay. 9 10 THE WITNESS: Were there any other 11 factors -- make sure I understand the question. 12 Were there any other factors other than volume? 13 BY MS. WAXMAN: 14 Q. Yeah. 15 A. Yes. Q. And what other factors were important to 16 Ripple in the context of its sales? 17 I don't recall all the factors that we 18 19 would consider since I left the company a year ago. 20 But we would consider things such as overall market dynamics in the cryptocurrency marketplace. 21 22 Q. And what do you mean by market dynamics? 23 Bid-ask spread, public announcements being 24 made by public or industry executives, things like that. 25

- Q. How would announcements by industry executives impact Ripple's decisions with respect to its XRP sales?
- A. If Jamie Dimon makes a public statement about Bitcoin, it could -- it could impact our decision-making about what we -- what we do at a given point if we want to work with Jamie Dimon in the future or -- it's just a factor that we would consider.
- Q. Would it relate to any -- would it -- how would that relate to how much XRP Ripple would sell, a public announcement by an industry executive?
  - A. It --

MR. HECKER: Wait. Sorry. Objection to the form of the question. Now you're asking about how much to sell as opposed to just factors you'd consider in connection with selling?

BY MS. WAXMAN:

Q. Well, I'll ask another question.

How did announcements in the market factor into Ripple's decision-making about how much XRP would sell?

MR. HECKER: Objection to form.

THE WITNESS: We would consider the conditions in the marketplace. So those could be a

211 1 factor that we would take into consideration. BY MS. WAXMAN: 2 Q. And if there was an increase in XRP 3 trading volume, would you increase Ripple's sales of 4 XRP? 5 6 MR. FORD: Objection to form. MR. HECKER: Objection to form. 7 THE WITNESS: Our sales of XRP were 8 typically governed by a combination of the budget 9 10 that we had allocated towards XRP sales for that time period as well as the overall percentage of 11 12 volume as well as other factors that we had going on 13 at that time period. There could be market dynamics that we would also consider. 14 15 BY MS. WAXMAN: Q. And what market dynamics. Would you 16 sell -- sorry -- strike that. 17 18 What market dynamics? 19 A. What was going on in the marketplace. So 20 we wouldn't just blindly sell into the marketplace. 21 We would be thoughtful about how we would and -- and why and the amounts that we would sell. 22 23 If there was a rally for XRP, would you 24 recommend selling more XRP into the market? MR. FORD: Objection to form. 25

212 THE WITNESS: It would be -- if there was a rally in XRP, we would definitely discuss what the 2 implications are of our current sales, at that point 3 in time. 4 BY MS. WAXMAN: 5 Q. And what would the implications be if 6 7 there was a rally in XRP? MR. HECKER: Objection to form. 8 THE WITNESS: Since we were typically 9 focused on the dollar amount, if by "rally," you 10 mean the price would increase, we would reduce the 11 12 amount of XRP that we would sell in terms of units. 13 BY MS. WAXMAN: Q. I'm -- when I talk about rally, I'm also 14 15 thinking about an increase in trade volume. A. Are you talking specifically --16 17 MR. FORD: Sorry, there isn't a question 18 pending. 19 BY MS. WAXMAN: 20 Q. How would an increase in trade volume 21 impact Ripple's decision making regarding its XRP 22 sales? 23 MR. FORD: Objection to form. 24 THE WITNESS: If there was an increase in

trade volume, we would likely need to sell less over

213 a specific time period to achieve our cash flow 1 2 goals. BY MS. WAXMAN: 3 Q. Would you recommend that Ripple reduce its 4 positions? 5 6 MR. FORD: Objection to form. 7 MR. HECKER: Objection to form. THE WITNESS: Reduce -- on what -- on what 8 metric. 9 10 BY MS. WAXMAN: 11 Q. Would you recommend Ripple reduce the 12 percentage of trade volume that it was selling? 13 MR. HECKER: Objection to form. THE WITNESS: It might be -- it might come 14 15 up in the conversation. We may stop our sales if we hit our cash flow goal. We may consider -- we would 16 consider the totality of the factors if we were, if 17 18 we had a change in circumstance, if we were 19 considering a large acquisition, if there was some 20 other dynamic, we might adjust our forecast and the directions that we were giving to the team to sell 21 22 XRP. 23 BY MS. WAXMAN: Q. 24 If you had a large acquisition and Ripple needed more cash, would you instruct the team to 25

```
214
   1
        sell more?
                 MR. HECKER: Objection to form.
   2
                  MR. FORD: Objection to form.
   3
                  MR. HECKER: Foundation.
   4
                  THE WITNESS: We may consider it depending
   5
   6
        on the impact on the market. I think the overall
   7
        goal was to make sure that there was a natural
        balance of supply and demand so that Ripple's
   8
        activities wouldn't unduly impact the XRP price. So
   9
 10
        it would be a factor we discussed. That would be
        normal course.
  11
12
        BY MS. WAXMAN:
  13
            Q. If Ripple had an opportunity to increase
  14
        its sales without impacting the market, is that
        something that the team would have recommended?
  15
                  MR. HECKER: Objection to form.
  16
  17
                  THE WITNESS: That would be something that
        might be discussed, but I don't know unless I knew
  18
  19
        all the factors that were occurring at that moment,
  20
        what our recommendation would be.
  21
                  MS. WAXMAN: Exhibit 25, please.
       Actually, Exhibit 22.
  22
  23
                   (Whereupon, Deposition Exhibit 22
  24
                was marked for identification.)
  25
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215
       BY MS. WAXMAN:
1
            Q. Mr. Will, I'm showing you what's been
  2
       marked as RW22, which is a document with the Bates
3
4
       stamp RPLI SEC 0037144.
5
           A. Okay.
                                           is?
6
            Q. Do you know who
                 the COO, CFO of
7
            A.
                                 a Ripple shareholder?
            Q.
                Was
8
9
                 They were a Ripple shareholder.
            A.
 10
               Okay. And was he asking you about how to
       value their equity -- Ripple equity position in
 11
 12
       2017?
            A. I don't recall this email, but that's what
 13
       he appears to be asking.
 14
           Q. Mh-hmm. And at the time, how did you
 15
 16
       respond?
            A. I would just read the email. I don't
 17
       recall the email.
 18
            Q. In 2018, did you have an understanding --
 19
 20
       or did you -- did you have any view as to how Ripple
       should value itself?
 21
                MR. HECKER: In February, like at the time
 22
 23
       of this.
 24
                 THE WITNESS: Yeah. Four months after I
       joined, I was still in learning mode and formulating
 25
```

216 a thesis about how to look at the equity of Ripple. 1 BY MS. WAXMAN: 2 Q. And what was your understanding of how to 3 view the equity of Ripple? 4 MR. FORD: Objection to form. 5 THE WITNESS: I discuss that we haven't 6 7 really dug into it, and beyond this high-level framework that I propose -- haven't really thought 8 about it. And I provided our 409A valuation. 9 10 BY MS. WAXMAN: You said you were still in learning mode 11 12 in February 2018. At what point did you exit 13 learning mode and did you feel that you were up and 14 running, so to speak? 15 A. On what topic? Q. On any topic at Ripple. 16 17 MR. HECKER: Objection to form. 18 MR. FORD: Objection to form. 19 THE WITNESS: I still don't know much 20 about cryptocurrency, so, you know, I think in the 21 areas of my responsibility, depending on the topic. It's a complex and evolving area around accounting 22 23 treatment, around budgeting, around tax. So it 24 depends on the area, the specific area. 11 25

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217
   1
      BY MS. WAXMAN:
           Q. In February 2018, did you have -- did you
   2
       believe that Ripple -- Ripple's valuation was based
   3
       on its XRP holdings?
   4
                 MR. FORD: Objection to form.
   5
   6
               THE WITNESS: As of what date? As of the
       date of this email?
  7
       BY MS. WAXMAN:
8
           Q. Yes.
  9
           A. According to this email, which I don't
10
       recall, it appears that was what I was proposing as
11
12
       a high-level framework.
 13
           Q. And why did you propose that as a
       high-level framework at the time?
 14
 15
               MR. FORD: Objection to form.
               THE WITNESS: I don't recall.
 16
       BY MS. WAXMAN:
 17
 18
           Q. Do you understand what fiduciary -- what
 19
       company fiduciary duties are?
 20
            A. At a high level, yes.
 21
            Q. And did Ripple have a fiduciary duty to
 22
       its shareholders to maximize shareholder value?
 23
                 MR. HECKER: Objection to form. Calls for
 24
      a legal conclusion.
  25
                 THE WITNESS: Yes.
```

218 1 BY MS. WAXMAN: And how would Ripple maximize its 2 3 shareholder value in February 2018? MR. HECKER: Objection to form. 4 THE WITNESS: I don't recall specific to 5 February 2018 how we would maximize shareholder 6 7 value. BY MS. WAXMAN: 8 In general, did you have an understanding 9 Q. 10 of how Ripple could maximize shareholder value? 11 In general, yes. Q. Yeah. How? 12 13 A. Ripple would maximize shareholder value 14 by -- as a -- as a kind of finance theory matter, achieving a -- a -- a higher return on its -- on its 15 assets than -- than its cost of capital. 16 17 Q. And what were Ripple's assets at the time? 18 A. It had the technology it developed around 19 RippleNet. It had cash. And it had XRP. 20 Q. And how would the company increase the value of its XRP? 21 22 MR. FORD: Objection to form. 23 THE WITNESS: XRP price is determined in 24 an open market, so I didn't have a lot of thought 25 about it, how the price of XRP would be maximized by

219 1 Ripple's efforts. BY MS. WAXMAN: 2 Q. If Ripple's value was based primarily on 3 its holdings and Ripple had a duty to maximize value 4 for shareholders, why didn't you think about how to 5 maximize XRP price. 6 7 MR. HECKER: Objection to form. THE WITNESS: Because the price of XRP is 8 determined in an open market that multiple 9 10 participants participate in. BY MS. WAXMAN: 11 12 Q. Did Ripple take any efforts to maximize 13 shareholder value by trying to increase XRP's price? 14 MR. FORD: Objection to form. THE WITNESS: Not that I'm aware of. 15 BY MS. WAXMAN: 16 17 Q. What efforts did Ripple take to maximize shareholder value? 18 MR. FORD: Objection to form. 19 20 THE WITNESS: We tried to use the 21 resources we had, whether venture capital funding or the XRP to develop products that we thought would 22 23 create long-term value for shareholders. 24 BY MS. WAXMAN:

Q. And how did the resources from venture

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220
   1
        capital's funding create -- create shareholder
   2
        value?
                 MR. HECKER: Objection to form.
   3
        Foundation.
   4
                 THE WITNESS: Our view was by increasing
   5
        the number of participants on RippleNet and the
   6
   7
        level of activity and volume of transactions on
        RippleNet, that we would increase shareholder value.
  8
        BY MS. WAXMAN:
  9
         Q. How would increasing the number of
10
        transactions increase shareholder value?
11
12
           A. As the owner of the payment network,
 13
        RippleNet, by increasing the volume of activity, you
14
        would increase the value of Ripple's assets.
         Q. Would the increased volume increase demand
15
        for XRP?
 16
 17
                 MR. FORD: Objection to the form.
 18
                 THE WITNESS: It could be a component
  19
        depending on the -- the network.
 20
       BY MS. WAXMAN:
            Q. Did -- did Ripple have an understanding
  21
 22
       that increased demand in XRP would lead to increased
 23
       price --
 24
               MR. FORD: Objection --
  25
```

```
221
   1
       BY MS. WAXMAN:
           Q.
                 -- for XRP?
   2
                 MR. HECKER: Objection to form.
   3
               THE WITNESS: At a high level, increased
   4
       demand of any asset, whether it's equity or currency
   5
   6
       or cryptocurrency is going to result in the price
   7
       going up.
       BY MS. WAXMAN:
8
          Q. Specifically, did people have that belief
  9
10
       with respect to XRP?
                 MR. FORD: Objection to form.
11
12
               THE WITNESS: I can't speak to people's
13
       beliefs.
 14
       BY MS. WAXMAN:
         Q. Did you believe that increased demand in
 15
       XRP would lead to an increase in price?
  16
                 MR. FORD: Objection.
 17
                 THE WITNESS: As a finance executive, I
 18
  19
       believe that increased demand, all other things
 20
       being equal, will increase the price of that asset.
  21
       BY MS. WAXMAN:
           Q. As the CFO, did you believe that Ripple
 22
 23
       should engage in efforts that would increase the
 24
       price of XRP so that Ripple could maximize
       shareholder value for its shareholders?
  25
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222
               MR. HECKER: Objection to form of the
   1
       question.
   2
                 THE WITNESS: As CFO, I believed our
   3
       efforts should be focused on increasing volume of
   4
       activity on RippleNet and the value of our other
   5
   6
       investments.
   7
       BY MS. WAXMAN:
           Q. But the volume on RippleNet would
  8
       ultimately lead to increased demands in XRP --
  9
10
              MR. HECKER: Objection --
       BY MS. WAXMAN:
11
        Q. -- correct?
12
13
             MR. HECKER: Objection to the form of that
       question. Asked and answered.
14
15
                 THE WITNESS: Increased volume of XRP
       would result in a more efficient RippleNet.
 16
       BY MS. WAXMAN:
 17
           Q. Which would increase the value of Ripple's
18
 19
       shareholders stake.
20
               MS. WAXMAN: Exhibit 25. Please.
  21
                  (Whereupon, Deposition Exhibit 25
 22
                 was marked for identification.)
 23
      BY MS. WAXMAN:
 24
           Q. I'm showing you what's been marked as
       RW25, which is a document with the Bates 0393381.
  25
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223 MR. FORD: Again, just an objection to 1 providing this document without its attachment. 2 3 THE WITNESS: Okay. BY MS. WAXMAN: 4 What is this email about? 5 Q. I don't specifically recall this email, 6 7 but it appears to be a response from me to Zoe Cruz about -- I'm assuming the 409A valuation that we 8 provided to her. 9 Q. Did you ever have any discussions with 10 Ms. Cruz regarding contingency plans for the company 11 12 should XRP volume dry up? 13 MR. HECKER: Objection to form. 14 THE WITNESS: I don't recall. 15 BY MS. WAXMAN: Q. Did you ever discuss any contingency plans 16 with anyone else at the company? 17 MR. HECKER: Objection to form. 18 THE WITNESS: It would be normal practice 19 as part of a finance team to run multiple scenarios 20 of your budget, your forecast. 21 22 BY MS. WAXMAN: 23 Q. Did the company have any contingency plans should XRP volume dry up or get very low? 24 MR. HECKER: Objection to form. 25

```
224
                 THE WITNESS: I don't recall.
   2
       BY MS. WAXMAN:
            Q. Did others at the company also express the
   3
        view that Ripple needed to get XRP volume and
   4
        liquidity up?
   5
   6
                 MR. FORD: Objection to form.
   7
                 THE WITNESS: I don't recall.
        BY MS. WAXMAN:
  8
   9
                 Did you -- did senior leadership at Ripple
          Q.
 10
        also have the view that Ripple needed to get XRP
 11
        volume and XRP liquidity up?
12
                 MR. FORD: Objection to form.
                 THE WITNESS: We had discussions. I don't
  13
        specifically recall them, but we had discussions
  14
        around increasing the liquidity of XRP, particularly
 15
        in the markets where we were rolling out xRapid.
  16
 17
        BY MS. WAXMAN:
                 And when were those discussions related to
 18
          0.
  19
        xRapid?
 20
            A.
                 They happened -- I don't specifically
        recall, but they happened during, I believe, 2018,
  21
 22
        2019.
 23
            Q. And -- let's look at something.
               Exhibit 146.
 24
  25
```

225 1 (Whereupon, Deposition Exhibit 146 was marked for identification.) 2 3 BY MS. WAXMAN: Q. We've been talking a lot about xRapid and 4 its timing and how many transactions were running 5 6 through XRP -- through xRapid at the time. So I 7 want to show you some metrics for xRapid. Showing you a document that's been marked 8 Exhibit RW146, which has the Bates 0582856. 9 10 Do you recognize what's on the second page 11 of this document? A. I believe it's our finance dashboard or a 12 13 section, a portion of our finance dashboard. Q. And what is -- and how do you use the 14 information that's in the -- on this chart? 15 A. This provides information about operating 16 17 metrics for the company. 18 Q. And it has three different sections. It 19 says "Production deals signed," "Production deals 20 deployed," and then "Cumulative counterparty 21 payers." 22 What is the difference between a -- a 23 signed deal and a deployed deal? 24 A. Signed deal is when we had a signed

contract with either a bank, a payment provider,

226 depending on the product. A deployed deal is when 1 we had a certain number of transactions. I 2 specifically forget. I don't recall what the number 3 of transactions that were required to achieve 4 deployment but -- to be considered deployed, but it 5 6 was when our software was implemented and they were 7 in a production environment. Q. And how many -- and what is -- is ODL a 8 reference to xRapid? 9 A. ODL -- xRapid, if I recall correctly, 10 became ODL. 11 12 Okay. And how many deals were deployed in 13 connection with xRapid in 2016? 14 A. Looks like none. 15 Q. And how many deals were signed in connection with xRapid in 2016? 16 A. Looks like none. 17 18 And same questions for 2017. How much deals were deployed for xRapid in 2017? 19 None. 20 Α. Q. And how many deals were signed for xRapid 21 22 in 2017? 23 A. None. 24 Q. And in 2018, how many deals were signed for xRapid? 25

227

A. Eleven.

1

2

3

4

5

6

7

9

8

10

11

- Q. And in 2018, how many deals were deployed for xRapid?
  - A. Looks like two.
- Q. And which customers were using -- which two customers were -- had actual transactions with xRapid in 2018?
  - A. I don't recall.
- Q. So going back to that email in Exhibit 25, were there -- does this refresh your memory whether there were xRapid -- whether there was actual transaction volume in XRP in connection with xRapid?
- 13 MR. HECKER: Objection to form.
  - 14 Foundation.
  - THE WITNESS: I'm not clear which -- which
  - 16 email. 25?
  - 17 BY MS. WAXMAN:
  - Q. Yeah. I mean, I asked you why the company
    needed to get XRP volume and liquidity up, and you
    said it was in connection with xRapid. But I think,
    at that point, xRapid really had very little volume,
    from what we can tell.
  - 23 MR. HECKER: Counsel, he's -- he's
    24 literally testified four or five times today that it
    25 was on a product ramp and where you'd be focused on

increasing liquidity for purposes of the product in development. I mean, are we going to do this every time?

MS. WAXMAN: Yes.

MR. HECKER: I feel like it's like a ridiculous waste of time. He's literally already given you that answer five times today. Maybe I'm undercounting.

## BY MS. WAXMAN:

- Q. Do you have an answer?
- A. As part of a client signing a deal, they would want to see that the product could work in an environment. So if we didn't build the liquidity in the emerging markets, we would never be able to sign deals with any clients. So clients need to see the volume and have confidence that the product would work before signing up for ODL.
- Q. So the volume predated the actual use of the product? You needed to ramp up the volume before someone could actually use the product; is that what you're saying?
- A. I would say that that was part of the general thesis of the environment that we needed to create. These are banks and payment providers who do not sign contracts unless they are confident a

product works. And so they want to see the conditions that allow a product to work before they are signing a deal.

- Q. And what conditions were needed in order for the xRapid product to work?
- A. Sufficient liquidity in the currency pairs that they were concerned about. So it depended on the specific client, but they would want to see sufficient volume in XRP and the currency pairs that they are concerned about before they would sign a production deal.
- Q. So in the ramp up to xRapid, in the lead-up of developing that product, did Ripple engage in efforts to increase liquidity and volume of XRP in certain corridors?
- A. I don't specifically recall. That wouldn't report up to me. But it would not surprise me.
  - Q. And who would be responsible for that?
- A. Whoever was running the product during that time period would typically be responsible for that.
- Q. And why doesn't that surprise you that someone at Ripple would have that function?
  - A. That function or --

```
230
1
            Q. Why doesn't it surprise you that someone
  2
       would be engaging in efforts to increase XRP volume
3
       and liquidity?
4
                 MR. HECKER: Objection to form.
                 THE WITNESS: Because it would be critical
5
6
       for the product to work effectively for our
7
       customers.
 8
                 MS. WAXMAN: Let's take a break. It's
9
       3:00 o'clock. 3:03.
                 THE VIDEOGRAPHER: We're going off the
 10
       record. The time is 3:03 p.m.
 11
 12
                  (Whereupon, a recess was taken.)
 13
                THE VIDEOGRAPHER: Back on the record.
       The time is 3:17 p.m.
 14
             MS. WAXMAN: Exhibit 27.
 15
                 (Whereupon, Deposition Exhibit 27
 16
                was marked for identification.)
 17
       BY MS. WAXMAN:
 18
         Q. Mr. Will, I'm showing you what's been
 19
 20
       marked as RW27, which is a document with the Bates
       RPLI SEC 0398398.
 22
            A. Okay.
 23
            Q. Did Ripple ever hire
            A. I don't recall.
 24
 25
            Q. Was there any discussion about potentially
```

```
231
       hiring
1
2
                 Don't recall.
                 Did you ever discuss with
3
4
       hiring
                 MR. HECKER: Objection to form.
5
6
                 THE WITNESS: I don't recall.
7
       BY MS. WAXMAN:
            Q. In the middle of the page,
 8
9
       he's talking about operational benefits of using
       XRP. Is that your understanding?
 10
            A. It appears so. I don't specifically
 11
       recall this email exchange but that's what it
 12
 13
       appears to say.
          Q. Towards the end of his email, at 12:16 he
 14
 15
       says:
                     "I think the end result of
 16
                 that analysis will be that we have
 17
 18
                 a lot of wood to chop before we
                 could credibly talk about providing
 19
 20
                 an operational benefit to one of
 21
                 these targets with respect to XRP."
 22
                 Did you know what he's talking about
       there? Did you have an under- -- strike that.
 23
                 Did you have an understanding of what he
 24
       was talking about?
 25
```

A. Not specifically.

- Q. And in March 2018, did you have an understanding of what benefit certain parties could get from using XRP?
- 5 A. From using xRapid, one of our products, 6 yes.
  - Q. And what -- how -- what were the benefits of using xRapid?
    - A. Benefits of using xRapid was more efficient cross border currency transfer.
  - Q. And how did Ripple measure that efficiency?

MR. FORD: Objection to form.

THE WITNESS: We looked at a variety of factors. It depended on the customer. Some customers valued the 24/7 nature of xRapid. Some customers valued the lack of a requirement to prefund an account. So the working capital benefit of xRapid. So it depended on the customer.

BY MS. WAXMAN:

- Q. And when you're talking about benefits related to xRapid, are you talking about in
- 23 March 2018 or at some other time?
- 24 A. I don't specifically recall in 2018
  25 whether I -- those -- whether it was limited to

- those benefits or there were other benefits or that was a subset of benefits, but those were the benefits of xRapid, that I understood.
- Q. Did you agree with his statement that

  Ripple had a lot of wood to chop before the company

  could credibly talk about providing operational

  benefits in connection with xRapid?
- A. I don't recall this email exchange, so

  I -- I don't know if I agreed or disagreed at the time of the email.
- Q. Separate and apart from this email, did you have an understanding of what benefits would come from xRapid in or around this March 2018?

MR. FORD: Objection to form.

THE WITNESS: I don't recall in March of 2018 exactly what factors I was considering around operational benefits of xRapid.

# BY MS. WAXMAN:

Q. Your email to him says -- it says:

meeting - we're talking about

"I'm in a rate guarantee

monthly guarantee for

to get them more

aggressive, foster deeper liquidity

in XRP markets in Mexico, et

```
234
1
                 cetera - before we do any
  2
                acquisition, why not just throw
                 money at customers already using
  3
4
                 us."
5
                 Were you being sarcastic or was that
6
       something you supported doing?
7
                 MR. FORD: Objection to form.
8
                 THE WITNESS: I don't specifically recall
9
       this, but I believe I was being sarcastic.
              and I had known each other at this point for
 10
       seven, eight years prior to Ripple. Wouldn't
 11
 12
       surprise me if we had a certain rapport.
       BY MS. WAXMAN:
 13
           Q. Did Ripple, in your words, throw money at
 14
 15
       customers in order to increase use or adoption of
       XRP?
 16
                 MR. FORD: Objection.
 17
 18
                 THE WITNESS: At start-ups, it's not
 19
       uncommon that -- to increase an existing customer's
 20
       activity with the company that you would provide
 21
       additional incentives, perhaps, is what this looks
       like. One of the roles of the finance department is
 22
 23
       to push back on situations like that to make sure
 24
       there's some rigor in the decision-making.
 25
```

235 1 BY MS. WAXMAN: Q. Did you ever push back on any 2 recommendations that Ripple provide certain 3 financial incentives to customers? 4 A. I don't recall any specific examples, but 5 that would be a normal part of my role as CFO to 6 consider the financial cost as well as the financial 7 benefit of a specific transaction. 8 MS. WAXMAN: Exhibit 30, please. 9 (Whereupon, Deposition Exhibit 30 10 11 was marked for identification.) 12 ZOOM PARTICIPANT: What is the number of 13 the exhibit? 14 MS. WAXMAN: 30. 15 ZOOM PARTICIPANT: Thank you. BY MS. WAXMAN: 16 Q. Mr. Will, I'm showing you what's been 17 marked as RW30, which is a document with the Bates 18 RPLI SEC 0393421 through -423. 19 20 A. Okay. 21 Q. Now, do you recognize the email at the 22 very end from GSR? 23 A. I don't recall that specific email, but I 24 recall that GSR would send us daily and weekly updates that sometimes would get passed along to me. 25

236 And the daily updates pertaining to 1 Ripple's sales of XRP? 2 3 A. I believe so. 4 Q. And did you receive the daily updates directly, or was this forwarded to you by somebody? 5 6 A. I don't recall. You don't recall if you got daily updates 7 Q. from GSR regarding Ripple's XRP sales? 8 9 A. It would be uncommon that a CFO would get a daily update directly when we had an XRP markets 10 team that was responsible for pulling this 11 12 information together --13 Q. And who ---- for us. 14 A. Q. Sorry. 15 Who would have forwarded this information 16 17 to you? Could have been anyone on the XRP markets 18 A. team that passed this along. 19 20 Q. And when would they pass -- when would they pass this information to you? 21 MR. FORD: Objection to form. 22 23 THE WITNESS: It -- it could be any reason 24 that they pass this along to me. I don't specifically recall why in this situation they did. 25

237 Could just be to keep me in the loop, or it could be because it was a -- a quarter end summary, it 2 3 appears, or at least close to quarter end summary that was provided in this email. 4 BY MS. WAXMAN: 5 6 Q. Did you ever ask to receive updates 7 concerning GSR sales of Ripple's XRP? A. I typically received summary level 8 information, but I could have. I don't recall 9 specifically, though, asking for GSR level detail. 10 I may have, though. 11 12 Q. And when did you receive summary level 13 information? A. The XRP markets meeting on a weekly basis. 14 15 So we would always receive information there, sometimes before the meeting, always during the 16 17 meeting. Q. Okay. And did you make a recommendation 18 19 regarding Ripple's XRP sales after you had received 20 the information about GSR's XRP sales? 21 A. It appears so. I don't recall that specific recommendation or email exchange. 22

- Q. And who was the recommendation made to?
- A. It appears to be made to Brad Garlinghouse, CEO.

23

24

- O. And what was the recommendation?
- A. The recommendation was this was discussed at our one-on-one, potentially increasing the amount we sell on a daily basis.
- Q. And why did you make the recommendation to increase the amount of Ripple's XRP sales on a daily basis?

MR. FORD: Objection to form. Misstates the testimony.

THE WITNESS: I don't recall specifically why, but it would be in the normal course of business that a CFO and a CEO would discuss a component of the business like this and go back and forth on potential ideas.

15 BY MS. WAXMAN:

- Q. Was there any reason why Mr. Garlinghouse would not want to move forward with the CFO's recommendation?
- MR. HECKER: Objection to form.

  BY MS. WAXMAN:
  - Q. Or strike that.

Was there any reason why Mr. Garlinghouse would not want to move forward with the recommendation to increase the amount of Ripple's XRP sales?

```
239
   1
               MR. HECKER: Objection to form.
                 THE WITNESS: I don't specifically recall,
   2
        but there could be a variety of reasons why he -- he
   3
        wouldn't want to. And the purpose of this was to
   4
        discuss and make sure we were aligned on the path
   5
   6
        forward.
   7
        BY MS. WAXMAN:
            0.
                 Did he -- did -- were there any concerns
  8
        that you ever discussed with him concerning
   9
        increasing XR- -- Ripple's XRP sales?
10
11
                 MR. HECKER: Objection to form.
12
                 THE WITNESS: As part of my weekly
  13
        interaction with Brad, one of my responsibilities
        was to discuss elements of our business, and XRP
  14
        sales was a component of that. So we naturally
  15
        discussed alternatives on a frequent basis.
  16
        BY MS. WAXMAN:
  17
          Q. Was Mr. Garlinghouse concerned about
  18
  19
        disclosing increased sales of XRP by Ripple?
  20
                 MR. HECKER: Objection to form.
  21
                 MR. FORD: Objection to form.
                THE WITNESS: You'd need to ask Brad. I
  22
  23
        don't -- I don't specifically know if he was
  24
        concerned.
        11
  25
```

BY MS. WAXMAN:

Q. Did you have an understanding that he had a concern about disclosing increased sales of XRP by Ripple?

MR. HECKER: Same objection.

THE WITNESS: The information as well as the specific activity related to increased sales was a factor that we considered in our activities.

BY MS. WAXMAN:

Q. You say the information as well as the specific activity was a factor that Ripple considered.

What do you mean by "the information"?

- A. The information that Ripple had increased the amount of its sales from its prior level would be part of the information that we considered.

  Would the XRP marketplace try to glean some information, since we publicly disclosed voluntarily our disclosure of XRP sales, would they glean some information about Ripple from the fact that we had increased our sales.
  - O. So --
- A. So we took that into consideration as part of our analysis always.
  - Q. So the information you're talking about is

the specific disclosure Ripple would make in connection with its sales of XRP?

MR. HECKER: Objection to form.

THE WITNESS: It would be the fact that we would disclose it as well as what the response of the market may be and what people may read into that change in behavior that we would consider.

BY MS. WAXMAN:

Q. Okay. And what response by the market did -- was concerning to Ripple?

MR. FORD: Objection to form.

was concerning. I would say that it was a factor we considered. If it provided information perhaps that we were going to make a large investment, we would want to consider whether people would read into that increased amount of sales as an indication that we were about to do something strategic, for example. So it could have a positive or a negative effect on the market depending on the information that the marketplace took from it.

BY MS. WAXMAN:

Q. Could the market view the increased sales by Ripple as Ripple dumping its XRP on the market?

MR. HECKER: Objection to form.

THE WITNESS: We had communicated to the market that we were committed to be a -- a responsible steward, but they -- they could possibly, so it was part of our decision-making factors to think about what the market may perceive from any of Ripple's activities, as well as any other participant in the marketplace's activities.

BY MS. WAXMAN:

Q. You said Ripple had communicated to the

- Q. You said Ripple had communicated to the market to be a responsible steward. What does that mean? What -- what's your understanding of what that means?
- 13 A. As a -- as a large holder of XRP, we took
  14 that to mean that we took that responsibility
  15 seriously.
  - Q. What responsibility?
  - A. The responsibility to not impact the price of XRP differently than natural supply and demand.
  - Q. At the top email, what are you writing to Brad?
  - A. I don't specifically recall the email, but
    I lay out a variety of factors and considerations.
    - Q. For what?
    - A. For discussion.
  - Q. About whether or not to increase Ripple's

```
243
       sales of XRP at that time?
1
         A. For overall consideration about our XRP
  2
       strategy, XRP sales strategy, yes.
3
4
            Q. And did you tell him that you would
5
       increase sales but monitor the sales so they would
       have limited impact on XRP price?
6
7
                 MR. FORD: Objection to form.
8
                 THE WITNESS: I did not say that I would.
9
       I said that one thing we could consider was the
       intent, I believe, as I read this, that we could --
 10
       we could structure this many ways.
 11
       BY MS. WAXMAN:
 12
            Q. And in -- in the -- under the third bullet
 13
 14
       you say:
 15
                      "Increasing rate could help
                 fund small (acqui-hire)
 16
                 acquisitions as well as tax
 17
 18
                 liabilities (large XRP grants as
 19
                 well as any, quote, unquote, Chris
 20
                 transactions that result in cash
 21
                 tax liabilities such as
                                                or
                 Coil)."
 22
 23
                 What do you mean when you say, "Chris
 24
       transactions"?
 25
            A. I don't recall specifically what I meant
```

```
244
   1
       by that.
           Q. Do you recall generally what you mean by
   2
       "Chris transactions"?
   3
           A. No.
   4
           Q. You say a couple of bullets down:
   5
   6
                      "We will be below our
   7
                 expenses rate by the end of the
               year."
  8
               Did you believe that the increase in
  9
10
       Ripple sales would -- was needed to cover Ripple's
       expenses --
11
12
                 MR. FORD: Objection --
13
       BY MS. WAXMAN:
           Q. -- at that time?
 14
               MR. FORD: Objection to form.
 15
               THE WITNESS: I don't remember
  16
 17
       specifically in early 2018. I had been at the
 18
       company roughly five months. But as CFO, one of the
  19
       considerations is always having sufficient funding
 20
      to continue to execute.
  21
       BY MS. WAXMAN:
 22
           Q. At that time, had -- was Ripple's expenses
 23
       increasing?
 24
        A. We were -- if I remember correctly, I
       don't recall the specifics, but we were hiring a
  25
```

significant amount of engineering and product talent to build out RippleNet at that time.

- Q. At any point, did you recommend that

  Ripple raise -- try to raise the amount of money it

  got from software sales?
- A. I'm sure I did, as well as venture capital fundraising and other sources of fundraising. I propose this kind of normal course of my discussions with Brad and the board.
- Q. Okay. And you propose to the board that they increase the amount of money that they got from software sales?
- A. To the board? I don't remember specifically discussing that. But discussing, overall, what potential funding sources there could be I discussed with the board.
- Q. In connection with this email, why didn't you raise that Ripple increase -- increase the amount of money it got from software sales?

MR. HECKER: Objection to form.

21 Foundation.

THE WITNESS: I don't recall.

23 BY MS. WAXMAN:

Q. Would the software sales be able to cover Ripple's expenses at the time?

A. At the time, the software sales, if I recall correctly, were a -- we -- we were -- on the basis of only the software sales, would not be able to cover our expenses.

- Q. Then at the very and of the email you say:

  "It's also a fairly painless

  way to increase cash flow."

  Are you talking about sales of XRP being
- A. Sorry. "Markets are volatile." Okay.

  I don't recall specifically what I meant there.

pain -- fairly painless?

- Q. Why would -- why is selling XRP -- why would that be fairly painless way to increase cash flow?
- A. I don't recall what I meant -- what I meant there. But in general, the activity around selling XRP versus the activity around selling RippleNet and software, there's a dramatically longer sales cycle and cash flow collection cycle on software sales than there would be on XRP sales. So it's just a matter of which one was, you know, quote, unquote, easier from a financial perspective.
- Q. Did Ripple have trouble collecting fees in connection with software sales?

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247
   1
           A. Not that I recall.
              MS. WAXMAN: Exhibit 32, please.
   2
   3
                 (Whereupon, Deposition Exhibit 32
                was marked for identification.)
   4
       BY MS. WAXMAN:
   5
  6
           Q. Showing you what's been marked as RW32,
  7
      which has the Bates RPLI SEC 0432163, and the
       attachment is on the other side of the document.
 8
  9
                ZOOM PARTICIPANT: Could you repeat the
10
      exhibit number?
11
               MS. WAXMAN: 32.
               ZOOM PARTICIPANT: 32?
12
13
              MS. WAXMAN: Correct.
              ZOOM PARTICIPANT: 3-2. Thank you.
14
15
               THE WITNESS: Okay.
 16
      BY MS. WAXMAN:
       Q. Did Ripple ever provide XRP options to
 17
       certain executives?
18
 19
           A. Ripple provided XRP grants that vested
 20
       over time to certain executives that I'm aware of
  21
       during my time -- that -- that were outstanding
 22
       during my time. It may have provided options to
 23
      employees prior to my time at Ripple.
 24
        Q. And at some point, did Ripple try to
       renegotiate those agreements with -- strike that.
  25
```

Did Ripple provide XRP grants to Mr. Garlinghouse and Mr. Griffin?

- A. If I recall correctly, Ripple provided an XRP grant to Brad and Patrick in 2016, is my recollection.
- Q. And did you recommend that the company renegotiate those contracts?
  - A. Yes, I did.

- Q. And why did you make that recommendation?
- A. XRP grants were made to those individuals when the price of XRP was roughly half a cent. The value of those grants had significantly increased.

  When those grants vest, the company has a withholding obligation and has to pay the cash tax on those grants and then relay -- the way the grants were written, relay the remaining XRP. So they expose the company to a potential cash liability that was extremely volatile.
- Q. Did the company have to pay taxes on XRP that it provided?
- A. Yes. It had to pay cash taxes to the -on the XRP grants that are provided.
- Q. And how did it satisfy those tax obligations?
  - A. From its cash balances.

- Q. And how did it generate the funds to pay those taxes?
- A. Cash is fungible, so it was a combination of venture capital fundraising, software sales, and XRP sales.
- Q. Did Ripple ever disclose that it had provided Mr. Garlinghouse and Mr. Griffin XRP grants?
- A. I don't believe that there's a requirement that they provide that information. I don't believe that they did.
- Q. Did the company ever renegotiate the XRP contracts with either Mr. Garlinghouse or Mr. Griffin?

MR. FORD: Objection to form.

THE WITNESS: I recall that we may have -
we -- we renegotiated, I believe, Brad's. I

don't -- I don't specifically recall what we did

with Patrick.

BY MS. WAXMAN:

- Q. And did -- following the renegotiation, did the company provide any XRP to Mr. Garlinghouse in connection with the contract?
- 24 MR. FORD: Objection to form.
- 25 THE WITNESS: I don't recall exactly how

250 we renegotiated the contracts. We presented a -- a 1 2 subset, I believe, of these alternatives to the board and the compensation committee of the board. 3 4 And the board, without my involvement, came to a 5 determination and we -- we executed that. I don't 6 specifically recall what the result of that was. BY MS. WAXMAN: 7 8 Q. And who were the members of the 9 compensation committee at Ripple? A. As I recall, at the time of this, which is 10 11 early 2018, it was definitely Chris Larsen. I don't recall who the other members were of the 12 13 compensation committee. 14 MS. WAXMAN: Exhibit 34, please. (Whereupon, Deposition Exhibit 34 15 was marked for identification.) 16 BY MS. WAXMAN: 17 Mr. Will, I'm showing you what's been 18 marked as RW34, which is -- has the Bates RPLI SEC 19 20 0063558 through -60. 21 A. Okay. Q. Do you know what 22 23 A. I don't recall. Q. Do you recall receiving this email from 24 25 Miguel Vias on April 7th, 2018?

- A. Don't recall.
- Q. Did ever express concerns that XRP could be a security under securities laws?
  - A. Don't recall being involved with
  - Q. Why would Miguel Vias send you this email?

    MR. HECKER: Objection. Form.

THE WITNESS: I don't know.

# BY MS. WAXMAN:

- Q. Were you supervising Mr. Vias at the time?
- A. As CFO, if I asked a question to an individual at Ripple, they would typically respond.
  - Q. And why did you inquire, ask Mr. Vias why was listing?
    - A. I don't specifically recall why I asked.
- Q. In April 2018, did you have any understanding as to whether decided not to move forward with the listing because of concerns that it had that XRP could be a security under federal securities laws?
  - A. Don't recall being involved.
- Q. Earlier we spoke about a recommendation that you had made to Mr. Garlinghouse to increase Ripple's XRP sales rates. Was that a decision that needed Brad -- Mr. Garlinghouse's approval?

MR. FORD: Objection to form. Misstates

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252
   1
       the testimony.
                THE WITNESS: If we changed -- made a
   2
       material change in our XRP sales, we would typically
   3
       make sure that we informed several executives at
   4
       Ripple.
   5
       BY MS, WAXMAN:
  6
   7
           Q. Did he specifically need to approve the
       recommendation?
8
 9
              MR. FORD: Objection to form.
               THE WITNESS: I don't recall at that time
10
       whether he needed to specifically approve. We had a
11
12
      relatively small executive team and we liked to make
13
      sure that each other were in the loop.
      BY MS. WAXMAN:
14
           Q. Would you ever have moved forward with
15
       that sort of recommendation without letting him
 16
       know?
 17
18
               MR. FORD: Objection to form.
 19
              THE WITNESS: Without letting him know,
20
       no.
       BY MS. WAXMAN:
  21
 22
           Q. Other than just wanting to keep everyone
 23
       in the loop, was there any other reason why you
      would inform him of that?
24
         A. If it was a material transaction, I think
  25
```

that both Brad and other executives, including our general counsel, should be aware. Depending on the materiality, they should also specifically approve. Depending on the type of transaction, it might also involve other areas of the company.

MS. WAXMAN: Number 38, please.

(Whereupon, Deposition Exhibit 38 was marked for identification.)

# BY MS. WAXMAN:

- Q. Mr. Will, I'm showing you what's been marked RW38, which is a document with the Bates RPLI\_SEC 0844620.
  - A. Okay.
  - Q. Why did you send this email?
- A. I don't specifically recall sending this email, but one of my functions as chief financial officer is to ensure that board meetings are as effective as possible.
- Q. And how would this make a board meeting effective?
- A. I think that my goal would be to regularly review the information that we provided the board as well as, seems like some board members needed a refresher on our overall strategy, according to bullet point number 1. And so as normal course of

my function, I would propose ideas of ways that we could improve our board meetings over time.

Q. And what was your understanding of Ripple's strategy in April 2018?

- A. I don't recall specifically in April 2018.

  My thoughts about Ripple's strategy.
  - Q. Was the strategic to create value for XRP?
- A. I don't -- I don't recall what my view on the strategy of the company was in April of 2018.
- Q. At any point in time, did you have a view that the company's strategy was to create value for XRP?
- A. I think the long-term value of XRP is a component of the value of Ripple.
- Q. And so was part of Ripple's strategy to create value for XRP?

MR. FORD: Objection to form.

THE WITNESS: I think one of the strategies over my time at Ripple was to make sure there was liquidity and utility for XRP, and that would drive the value of XRP.

- Q. In the first bullet, can you read that into the record?
  - A. "More lead-in on our strategy and overall view that it is about

255 the value of XRP, not the software 1 2 revenue right now - so driving volume and velocity of XRP is the 3 key, how that starts with xCurrent, and the next xVia/xRapid adoption, 5 6 et cetera. Seemed like some (maybe ) needed a refresher." 7 just Why did you say that software revenues 8 9 were not part of the strategy of the company at that 10 time? MR. HECKER: Objection to form. 11 12 MR. FORD: Objection to form. 13 THE WITNESS: The specific part of this 14 email, which I don't recall, is that not the 15 software revenue right now. And so the amount, dollar amount of software revenue at that point in 16 April 2018 was not a primary indicator of the value 17 18 of the company or that we were creating on 19 RippleNet, given the early stage of RippleNet at 20 that point in April. 21 BY MS. WAXMAN: Q. Did the dollar amount of software revenue 22 23 ever become a primary indicator of the value of the 24 company at any point while you were with Ripple? 25 MR. HECKER: Objection to form.

You can answer.

THE WITNESS: I don't recall what the value of the software revenue was, so I can't answer that.

#### BY MS. WAXMAN:

Q. I understand that you don't recall the value -- the exact number, but at any point did the dollar amount of software revenue, was it a primary indicator of value for Ripple?

MR. HECKER: Objection to form. Vague.

THE WITNESS: I would say in general that the value of a network business at an early stage is going to be -- a better metric of value would be the volume of activity and the number of participants on that network.

### BY MS. WAXMAN:

- Q. Is any of that recorded, you know, the increase in volume on the network and the increase in the number of participants, does any of that get recorded on Ripple's financial statements?
- A. It was a regular dashboard, which we reviewed earlier, that we presented to the board of directors.
- Q. But does it impact the income statement or the balance sheet in any way?

257 A. It is uncommon in the types of companies 1 2 that I work for in Silicon Valley as early stage companies that the accounting statements are used as 3 4 a primary indicator of value. 5 MS. WAXMAN: Exhibit 40, please. 6 (Whereupon, Deposition Exhibit 40 7 was marked for identification.) BY MS. WAXMAN: 8 9 Q. Mr. Will, I'm showing you what's been marked as RW40, which is document with the Bates 10 11 stamp 0107663. 12 A. Okay. is? Q. Do you know who 13 14 A. I don't recall. Q. Did you ever have any discussions about 15 had that XRP could be deemed a concerns that 16 security under U.S. securities laws? 17 MR. FORD: Objection to form. 18 THE WITNESS: I don't recall. 19 20 BY MS. WAXMAN: 21 Did anyone at the ever express to you a concern that XRP could be deemed a security under 22 23 U.S. securities laws? 24 A. I don't recall. 25 not move forward with an XRP Did

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258
       future -- XRP index because it was concerned that
1
  2
       XRP could be deemed a security under U.S. securities
       laws?
3
4
                 MR. FORD: Objection to form.
5
                 THE WITNESS: I don't recall if they
6
       proceeded, and I don't recall why, if they didn't
7
       proceed, what was their rationale.
8
                 MS. WAXMAN: Okay.
9
                Exhibit 46, please.
                 (Whereupon, Deposition Exhibit 46
 10
 11
                 was marked for identification.)
       BY MS. WAXMAN:
 12
         Q. Mr. Will, I'm showing you what's been
 13
 14
       marked as Exhibit RW46, which is a document with the
 15
       Bates RPLI SEC 0222488.
 16
                 ZOOM PARTICIPANT: Exhibit 46, correct?
                 MS. WAXMAN: Correct.
 17
 18
                 THE WITNESS: Okay.
       BY MS. WAXMAN:
 19
 20
            Q. Who is
                 I believe they are an early holder of XRP.
                 Were they also a Ripple shareholder?
 22
            Q.
 23
            A.
                 I don't recall.
                 Why did Mr. Vias send you this email
 24
            Q.
 25
       regarding
```

```
259
                 MR. FORD: Objection to form.
1
  2
                 THE WITNESS: I don't recall this email
       and I -- I would just be basing that on what I'm
3
4
       reading here.
5
       BY MS. WAXMAN:
6
       Q. I know you don't recall the email, but do
       you recall generally Mr. Vias making a
7
8
       recommendation to you to buy XRP from the market in
9
       connection with
                 MR. FORD: Objection to form.
 10
                 THE WITNESS: No, I don't recall that.
 11
       BY MS. WAXMAN:
 12
 13
          Q. Did Mr. Vias ever recommend that Ripple
       buy XRP in the market?
 14
          A. I don't believe in this email he is
 15
       recommending that XRP buy from the market. It looks
 16
       like he is suggesting we could have
 17
                        which appears to be
18
       directly to
                who was a shareholder. But -- or that -- I
19
 20
       believe earlier he says software -- we could offer
 21
       to buy, "we" being Ripple, could buy the XRP from
 22
                 And would that be in lieu of
                                                  selling
 23
 24
       the XRP into the market?
 25
                 MR. FORD: Objection to form.
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260
                 THE WITNESS: I'm just assuming so from
1
  2
       the email. I don't recall the email.
       BY MS. WAXMAN:
3
            Q. And is this a proposal that you, a CFO,
4
5
       would ever consider?
6
                 MR. FORD: Objection.
7
       BY MS. WAXMAN:
 8
            Q. And when I say "this proposal," I mean
9
       buying XRP from an XRP holder.
                 MR. HECKER: Objection to form.
 10
 11
                 THE WITNESS: As part of my normal
       responsibilities, it would be -- it could be part of
 12
 13
       my responsibilities to consider alternatives related
 14
       to XRP at Ripple, yes.
 15
       BY MS. WAXMAN:
            Q. But for what purpose would Ripple buy XRP?
 16
                 MR. HECKER: Objection to form.
 17
       Foundation. Incomplete hypothetical.
 18
                 THE WITNESS: In general?
 19
 20
       BY MS. WAXMAN:
 21
          Q. Well, generally speaking, would there be
 22
       any situation where you would approve a transaction
 23
       in which Ripple would buy XRP either from an XRP
                   or buy XRP in -- in the secondary
 24
       holder like
 25
       market?
```

261 MR. HECKER: Objection. Calls for speculation. 2 BY MS. WAXMAN: 3 4 Q. It sounds like that specific recommendation was being made here. I know you 5 6 don't recall it, but generally speaking, why --7 would there be any situation where you would approve such a transaction? 8 9 MR. HECKER: Objection to form. THE WITNESS: I'd need to speculate on 10 what the market conditions were and all the factors 11 12 related to the specific transaction before I could 13 determine whether I would approve a transaction. BY MS. WAXMAN: 14 15 Q. Well, just from a high level. I mean, the company owned 60 billion XRP. Why would it need 16 17 more? MR. HECKER: Objection to form. 18 THE WITNESS: There -- there could be a 19 20 scenario where it made sense. I'd just have to --I'd have to lay out the entire scenario to figure 21 22 out whether or not it did in that specific 23 situation. 24 BY MS. WAXMAN: Q. Well, under what scenarios would you 25

```
262
1
       approve a specific transaction for Ripple to buy
  2
       XRP?
                 MR. HECKER: Objection. Calls for
3
4
       speculation.
5
                 THE WITNESS: I'd need to speculate and
6
       create a scenario. I'm at a loss right now to do
7
       that.
       BY MS. WAXMAN:
 8
9
         Q. Looking at this email, was Mr. Vias
       concerned that sales of
                                  -- sales of XRP by
 10
       would result in price pressure on XRP?
 11
                 MR. HECKER: Objection to form.
 12
 13
       Foundation.
                THE WITNESS: I -- my recommendation from
 14
                                      That's -- I don't
       this email is that we call
 15
       know what Miguel meant by
                                     is panicking. I
 16
       don't recall receiving this email. I don't recall
 17
       the price at the time or the price impact of this
 18
       activity in August of 2018.
 19
 20
       BY MS. WAXMAN:
            Q. You say at the top of the email:
                     "I think we are close to
 22
 23
                 DEFCON3, if not 4, recommend we
 24
                 reach out to
                 What do you mean we are close to DEFCON3
 25
```

```
263
       if not 4?
1
  2
         A. I don't recall specifically what I meant
       by "DEFCON3 if not 4."
                              was a historic partner
3
4
       to Ripple. They had a relationship with the company
5
       and its executives. And I recommended, it appears,
6
       to just reach out to them.
7
            Q. Well, are you talking about XRP price when
       you talk about we are close to DEFCON3 or 4?
8
9
                MR. HECKER: Objection to form.
                THE WITNESS: I don't recall.
 10
 11
       BY MS. WAXMAN:
 12
            Q. And did you reach out to
 13
            A. I don't recall how we handled this.
            Q. Did Ripple ever -- have you ever used the
 14
       phrase "DEFCON3," outside of this email?
 15
            A. I may have.
 16
 17
                And what do you understand that phrase to
       mean?
 18
            A. Just the level of urgency around the
 19
 20
       situation is how I typically use it.
            Q. So the situation involving
                                              had a high
 21
       urgency?
 22
        A. I believe the DEFCON system goes to 5, so
 23
 24
       DEFCON3 is right in the middle.
        Q. Fair enough.
 25
```

```
264
                 MS. WAXMAN: Exhibit 51, please.
1
  2
                  (Whereupon, Deposition Exhibit 51
                 was marked for identification.)
3
4
                 ZOOM PARTICIPANT: Can you repeat the
       exhibit number?
5
6
                 MS. WAXMAN: 51.
                 ZOOM PARTICIPANT: Five-one?
7
                 MS. WAXMAN: Yes.
 8
9
            Q. Mr. Will, I'm showing you what's been
       marked as RW51, which has the Bates RPLI SEC
 10
 11
       0067826.
 12
            A. Okay.
                Who is
 13
            Q.
 14
            A. He was our primary contact related to
             shareholding at
 15
                And the subject of this email says
 16
        "Futures update."
 17
                 Do you know what that is in reference to?
 18
            A. I believe it was in reference to the XRP
 19
 20
       futures.
 21
          Q.
                 Did Ripple engage in efforts to create an
       XRP index and future product with the
 22
 23
            A. I don't believe that Ripple -- I don't
       recall that Ripple developed a product with the
 24
 25
            Q. Did Ripple engage the
                                         with respect to
```

Do you know what -- what are you talking about with respect to timeline?

- A. I believe at one point in a conversation with they had provided a preliminary timeline of when a future could launch.
  - Q. You go on to say:

he wasn't on the call and would get
additional information for us. He
said in the current environment at
the lawyers rule the roost they are very risk adverse given
they are waiting approval on a
transaction and are under scrutiny
from the DOJ."
Then you say:

"He blamed the lawyers, said

"I was clear that this was a major issue here - and needs a path to resolution as nothing has changed except for the better with the SEC."

So just looking at the first part of the sentence, "I was clear that this was a major issue," what -- what was a major issue?

A. I don't specifically recall, but they were

267 a shareholder. 1 was a partner of the company. He -- and they had made -- they had proposed a 2 timeline to us and they had fallen off that 3 timeline. 4 Q. So was the issue that they had -- were off 5 6 the timeline or was the issue relate to the SEC? MR. HECKER: Objection to form. 7 THE WITNESS: I don't specifically 8 remember, but I would be surprised if it had 9 anything to do with the SEC. 10 BY MS. WAXMAN: 11 12 Q. And when you're talk -- when you say 13 "needs a path to resolution as nothing has changed," is that a typo, nothing has -- should it be changed. 14 15 THE WITNESS: I don't recall the email, but seems like proper grammar. 16 BY MS. WAXMAN: 17 What -- what are you talking about when 18 19 you -- what are you referring to when you say "needs 20 a path to resolution"? 21 A. Don't specifically recall the email, but seems like getting back on the timeline to offer an 22 23 XRP futures. Q. Did you discuss with 24 anything 25 about the SEC during that call?

- A. I don't remember discussing the SEC with CME on that call. I don't specifically remember that call, but it -- I would not discuss the SEC without counsel.
  - Q. Was counsel on this call?
- A. No. I don't recall counsel being on the call.
- Q. Did you ever disclose the SEC's investigation into Ripple during that call?
- A. I don't recall -- I don't recall the call.

  It would be very surprising to me if I disclosed anything like that. I -- I'm not even sure I was aware of the investigation as of September 2018. I knew of the class action because those were public.
- Q. Well, earlier today you said that sometime in 2018, you had first learned about the SEC's investigation --
- A. Agreed. Yeah. I'm not exactly sure what date. It was three years ago.
- Q. Exhibit 52 -- wait, hold on for one second, actually.

Are you familiar with an entity by name of

- A. Yes.
- Q. Okay. And what is

be.

Q. What did you think the valuation of the company should be in -- at the time that you engaged

MR. FORD: Objection to form.

THE WITNESS: We didn't have a specific idea. We just knew that it was higher than the Series B valuation, which was roughly \$2 a share and about \$300 million, if I remember correctly.

BY MS. WAXMAN:

- Q. And why did you have the belief that it should have been higher? What did you base that on?
- A. Variety of factors including discussions with about what they thought they could raise money for us at. What valuation they could raise money for us at.
- Q. Did you think that the company's valuation should have been higher because XRP's price was trading at a higher price?

MR. FORD: Objection to form.

THE WITNESS: Than in 2016 when we did the fundraising? We thought that might be a factor.

There were other factors we considered as well.

BY MS. WAXMAN:

Q. Was that the primary factor for your

[7/30/2021] Will, Ron Dep. Tr. 7.30.2021

271 belief that the valuation should be higher? 1 2 A. I wouldn't say it was a primary factor. Q. Did it weigh heavily, in your 3 4 understanding, as to the -- what the company should 5 be valued at at the time? 6 MR. HECKER: Objection to form. 7 THE WITNESS: It was a --8 MR. HECKER: Objection to form. 9 THE WITNESS: It was a factor. BY MS. WAXMAN: 10 Q. So what did do in connection with 11 the engagement? 12 13 A. As I recall, as would be standard, they did a diligence of the company. They helped in 14 15 determining and they decided who to do outreach, which investors to approach. They -- we provided 16 information about the company. They packaged that 17 information up and approached investors in the 18 19 company. 20 Q. What feedback did get from potential investors? 21 MR. HECKER: Objection to form. 22 23 Foundation. THE WITNESS: I'd need to review the 24 specifics at the time. I don't recall. 25

273 MR. FORD: Objection to form. 1 2 THE WITNESS: Yes. BY MS. WAXMAN: 3 4 Okay. And did you have an understanding Q. 5 why Ripple terminated the agreement? A. Felt like they poorly performed under the 6 7 engagement. Q. And did Ripple believe that they had poor 8 9 performance? A. Yes. 10 11 Q. And why? 12 A. Limited understanding of the 13 cryptocurrency market, limited understanding of fintech, limited ability of put us in front of 14 investors, get us investor meetings, and we ended up 15 finding the investor that we ended up proceeding 16 with on a fundraising. 17 Q. How far did you get with 18 process before you terminated the engagement? 19 MR. HECKER: Objection to form. 20 21 THE WITNESS: We received two term sheets, I believe, in the summer of 2019. But they were 22 23 unacceptable to the company. BY MS. WAXMAN: 24 25 Q. And who did you receive the term sheets

275 MR. HECKER: Objection to form. 1 2 THE WITNESS: I'd need to review the -their request of her diligence. What would be 3 4 standard would be operating metrics, financial 5 information, as well as product roadmaps, investor 6 presentations that we had made historically. So it was likely some set of that information. 7 BY MS. WAXMAN: 8 9 Who was Ripple's primary contact for Q. 10 A. 11 Who was the primary contact at Ripple? 12 Q. 13 A. It was myself and who was 14 the head of corporate development at the time. Q. And what was your role in connection with 15 the engagement with 16 A. As CFO, I -- both at my current position 17 and Ripple in prior positions, I'm primarily 18 responsible for fundraising activities and the 19 20 completion of fundraising activities. So whether it's pulling together the diligence materials, 21 whether it's the positioning of the company, I'll 22 23 either work on a standalone basis or I'll work with an advisor like 24 And in the case of 25 we -- we

```
276
       outsourced some of that activity and leveraged their
 1
  2
       relationships with investors to get meetings and to
3
       package the company.
4
            Q. As part of
                                   due diligence, was it
       important for them to understand all aspects of
5
6
       Ripple's business?
                 MR. HECKER: Objection to form.
7
                 THE WITNESS: Yes.
 8
                 MR. HECKER: Ms. Waxman, when you come to
 9
       a convenient time can we take our last break?
 10
                 MS. WAXMAN: Sure. I just have one
 11
 12
       document related to
                                   So if we don't -- you
 13
       don't mind, we'll just do that one.
 14
                 MR. HECKER: No. Go for it.
 15
                 MS. WAXMAN: Exhibit 52.
                 MR. SYLVESTER: Not DEFCON5.
 16
                 MR. HECKER: No, it's like a three and a
 17
       half. I didn't know there were five levels. I
 18
       didn't know there were halves.
 19
 20
                  (Whereupon, Deposition Exhibit 52
 21
                 was marked for identification.)
 22
                 MS. WAXMAN: I don't know about you guys,
 23
       but I've had three epidurals, so ... in my lifetime.
 24
                 MR. HECKER: Definitely not.
 25
                 ZOOM PARTICIPANT: What is the
```

```
277
       exhibit number?
1
2
                MS. WAXMAN: 52.
3
                ZOOM PARTICIPANT: Five-two?
4
                MR. HECKER: Yes.
5
                ZOOM PARTICIPANT: Sorry. I couldn't
6
       hear. Five --
                MR. HECKER: Five-two.
7
8
              ZOOM PARTICIPANT: -- two.
9
       BY MS. WAXMAN:
      Q. It's a -- it's a long email, so take your
 10
       time to -- to read the whole thing.
 11
         A. Okay.
 12
 13
         Q. If you look on the second page of the
 14
       email in the middle of email on November 8th at
       2:04 from
                          it talks about a conversation
 15
       between you and Monica and regarding
 16
         A. I'm sorry, where specifically between --
 17
         Q. Sure. Right here. I'm going to ask you
18
       about this email.
 19
         A. Okay. Yeah. I wasn't clear that I was
 20
       specifically -- I don't see my name as part of that.
 22
           Q. No, you're not copied on the email but in
 23
       the middle of the email above the bold it says:
                   "What Monica, Ron and I
 24
 25
                discussed after the call was
```

```
278
   1
                 building a narrative that was along
               the lines of" --
   2
            A. Gotcha.
   3
            Q. -- and then it has a list of one, two,
   4
        three, four.
   5
  6
                 MR. FORD: Sorry, Daphna, I hate to
  7
        interrupt you but I think we lost the live sync.
                 THE REPORTER: I can't get back on the
 8
        internet.
  9
               MR. FORD: Oh, it --
10
11
                 THE VIDEOGRAPHER: I think it timed out.
12
       We had eight hours so now everyone has to sign back
13
        in.
                MR. FORD: Oh, okay. Do we -- do we just
14
15
      all need to sign back in on --
               THE REPORTER: I can't get on. So if I'm
 16
       not on nobody can get on. I keep trying but it's
 17
18
       not working.
  19
                MR. HECKER: Should we take just a quick
 20
       break and see if we can fix that or --
  21
                 THE REPORTER: Well, I --
  22
               MS. WAXMAN: Let's go off the record for a
  23
        minute and then let's see if there's something we
  24
        could do. But I -- I don't want to -- you know,
        since there's an exhibit pending, I don't want to
  25
```

```
279
       leave the room.
1
  2
                MR. FORD: Yeah, we don't have to, see if
       we can fix this quickly.
3
4
                THE VIDEOGRAPHER: Okay. We're going off
5
       the record. The time is 4:31 p.m.
6
                (Whereupon, a recess was taken.)
7
                THE VIDEOGRAPHER: We're back on the
       record. Time is 4:36 p.m.
8
9
       BY MS. WAXMAN:
            Q. Okay. Mr. Will, going back to that second
 10
       page, the email referencing a discussion between
 11
                and -- and Monica, did you ever have
 12
       you,
 13
       discussions with
                        regarding Ripple's
       valuation?
 14
         A. I don't specifically recall having a --
 15
       you know, when I had, but I likely had a
 16
       conversation with about valuation and
 17
18
       valuation frameworks.
                     tell you that it would be
 19
            Q. Did
       difficult to achieve a valuation based on
 20
 21
       software -- Ripple's software revenues?
 22
            A. I don't recall specifically them saying
 23
       that. That wouldn't surprise me.
         Q. And why wouldn't it surprise you?
 24
 25
            A. Ripple's software revenues were relatively
```

280 small. 1 2 Q. So you would agree with that statement? MR. HECKER: Objection to form. 3 4 THE WITNESS: That -- I would agree that a multiple of software revenue would likely result in 5 6 a low valuation. BY MS. WAXMAN: 7 Did -- did you ever discuss with 8 9 Monica her discussions that she's had with investors 10 regarding Ripple's story and it being reliant on 11 retail speculation? 12 MR. HECKER: Objection to form. THE WITNESS: I don't recall any 13 14 conversations with Monica about that. BY MS. WAXMAN: 15 16 Do you recall any conversations in general? 17 With Monica about investors? 18 A. Mh-hmm. 19 Q. We may have discussed it. Monica was the 20 21 head of marketing. Was a long-time employee of 22 Ripple. I believe she was one of the earliest 23 employees that was still at Ripple. So we -- we could very well have discussed investor 24 25 interactions.

```
281
            Q. Did investors believe that Ripple's story
       was very reliant on retail speculation?
   2
                 MR. FORD: Objection to form.
   3
                 MR. HECKER: Objection to form.
   4
                 THE WITNESS: The investors that I spoke
   5
   6
        with did not relay that to me.
   7
        BY MS. WAXMAN:
            Q. Did you have a belief or understanding
  8
       that the Ripple story was relying on retail
  9
10
        speculation?
            A. No.
 11
12
                 What sort of narrative did you discuss
 13
        regard -- what sort of narrative did you discuss to
 14
       provide to potential investors regarding Ripple?
 15
            A.
                 In November of 2018 at this meeting?
                 Yeah.
  16
            Q.
 17
            A.
                 I don't recall.
                 Do you know what "three pillars" refers
 18
            0.
  19
        to?
  20
            A.
                 I don't.
  21
            Q.
                 Have you ever heard that term used at
  22
        Ripple?
  23
         A.
                 I don't recall that term being used at
  24
       Ripple.
                 Have you ever seen any documents where
  25
            Q.
```

```
282
       that three pillars is referenced?
1
2
                 MR. HECKER: Other than this one, you
3
       mean.
4
                 THE WITNESS: I don't recall seeing that
5
       reference.
6
       BY MS. WAXMAN:
            Q. Based on the document, do you have an
7
       understanding what the three pillars are?
 8
9
                 MR. FORD: Objection to form.
                 THE WITNESS: I don't, actually.
 10
       BY MS. WAXMAN:
 11
            Q. This is an email that someone from Ripple
 12
       drafted, right,
 13
 14
            A.
               Yes.
 15
            Q.
                 Okay. And it says:
                      "Pillar number 1, to date the
 16
                 value of XRP is highly reliant on
 17
 18
                 retail speculation (speculation
                 that is -- speculation that is
 19
 20
                 linked to, 1, belief in the value
 21
                 of the underlying technology of
                 the XRP Ledger, and 2, the promise
 22
 23
                 of what is being built on the XRP
 24
                 Ledger) . "
                 Did you agree with that statement at the
 25
```

```
283
   1
        time?
               MR. HECKER: Objection to form.
   2
                 THE WITNESS: I don't recall if I would
   3
        have agreed in November of 2018 to that.
   4
        BY MS. WAXMAN:
   5
   6
            Q. Do you agree with that now?
   7
             MR. HECKER: I'm sorry, does he agree now
        that -- at that time?
  8
  9
                 MS. WAXMAN: No.
 10
            Q. Do you agree now that the value of XRP is
11
       highly reliant on retail speculation?
12
               MR. FORD: Objection to form.
 13
                 THE WITNESS: With just that part of the
        sentence or the entire pillar?
 14
 15
       BY MS. WAXMAN:
            Q. Let's just take the first part of the
  16
 17
        sentence.
 18
            A.
                 Yeah.
  19
            Q. Do you believe the value -- do you believe
 20
        today that the value of XRP is highly reliant on
        retail speculation?
  21
 22
                 MR. FORD: Objection to form.
 23
                 THE WITNESS: Right now, I have not spent
 24
       time looking at cryptocurrency since I left Ripple.
        So I don't have an opinion about what is the --
  25
```

```
284
       driving the value of or what XRP is relying on.
   1
       BY MS. WAXMAN:
   2
   3
            Q. At the time you left Ripple, did you
        believe that the value of XRP was highly reliant on
   4
        retail speculation?
   5
   6
                 MR. FORD: Objection to form.
  7
                 THE WITNESS: I don't recall.
        BY MS. WAXMAN:
  8
          Q. The second part of the sentence, at the
  9
10
        time you left Ripple, did you believe that
        speculation in XRP was linked to those two things
11
12
       that are listed?
13
               MR. FORD: Objection to form.
14
                 THE WITNESS: I don't recall believing
        that.
15
            Q. Did you have -- did you have any reason to
 16
       believe that anyone else disagreed with this view?
 17
 18
                 MR. FORD: Objection to form.
  19
                 MR. HECKER: Objection to form.
 20
                 THE WITNESS: Yeah, that's -- that's a
  21
       broad statement. I don't -- I don't -- I don't
        recall at the time that I left Ripple what others
  22
  23
       thought about that statement.
  24
       BY MS. WAXMAN:
           Q. Well, does this statement seem odd to you,
  25
```

```
285
       is it -- for -- for
1
                                      to say?
  2
                 MR. HECKER: Objection to form.
                 THE WITNESS: I don't -- I don't have an
3
4
       opinion either way about whether it's odd or not. I
5
       just -- I don't really understand what he's getting
6
       at here.
       BY MS. WAXMAN:
7
            Q. Did you have an opinion whether it was
 8
9
       accurate?
                 MR. HECKER: Objection to form.
 10
 11
       Foundation.
 12
                 THE WITNESS: I don't have an opinion
       about whether it's accurate.
 13
 14
       BY MS. WAXMAN:
            Q. And you don't have an opinion or believe
 15
       that it was inaccurate; is that correct?
 16
                 MR. HECKER: Same objections.
 17
                 THE WITNESS: I think it's difficult to
 18
       understand what is driving speculation is the basis
 19
 20
       of my lack of understanding here.
 21
       BY MS. WAXMAN:
 22
            Q. Do you have any understanding what he's
 23
       talking about when he talks about the value of XRP
 24
       being highly reliant on retail speculation and that
 25
       speculation is linked to belief in the value of the
```

underlying technology of XRP and the promise of what is being built on the XRP Ledger?

- A. Only -- only what he wrote. I just -- I seem to -- he seems to be expressing an opinion about what his view is about what is -- what is driving the value of XRP.
- Q. Did you understand that to be his personal view or the view of the company?
- A. I don't recall. I don't recall this email. I don't recall that to be -- whether it's his personal view or -- or not, I can't speak to that.
- Q. I know you don't recall the email itself, but with respect to the value of XRP and -- and what drove XRP value, that's what I actually want to focus on now here.

So with respect to pillar number 2, can you read that into the record for me?

A. "Ripple is" --

MR. HECKER: It seems like we're going to be on this document for awhile. He can answer this question but can we take a break after this and then you come back and keep going. I mean, it's been like 20 minutes since I asked for the break.

MS. WAXMAN: That's not my fault. We took

287 1 a break for the --MR. HECKER: No, I know. I know. I'm 2 asking for the courtesy of a break. There's no rule 3 about not taking a break while you're in the middle 4 of a document. 5 6 But you can answer the question. 7 MS. WAXMAN: I just want to finish the document. I think it will be more efficient. 8 Q. Can you read pillar number 2 into the 9 10 record? 11 "Ripple is the leading company building on A. 12 the XRP Ledger (with five-plus years of work). Our 13 software allows FIs to leverage blockchain technology and XRP to solve difficult and expensive 14 15 problems with today's financial infrastructure." 16 Q. Did you agree with that statement, "Ripple 17 is the leading company building on the XRP Ledger (with five-plus years of work) "? 18 19 A. I don't have an opinion about that. 20 Q. You don't have an opinion about 21 Ripple's --That they have a lead-in? I don't --22 23 MR. HECKER: You can't talk over each 24 other. 25 THE WITNESS: I -- I don't consider myself

```
288
   1
       a cryptocurrency expert and capable of determining
        whether they are -- Ripple is the leading company
   2
   3
        building on the XRP Ledger. There are many
   4
        companies building on the XRP Ledger, and that seems
        like a -- you know, a -- an opinion.
   5
       BY MS. WAXMAN:
   6
   7
            Q. Did people -- did others at the company
        have the opinion that Ripple was the leading company
  8
  9
       building on the XRP Ledger?
                 MR. HECKER: Objection to form.
10
11
                 THE WITNESS: I don't recall.
12
       BY MS. WAXMAN:
13
           Q. Pillar 3 talks about:
                    "Other companies are
 14
15
                 innovating on the XRP Ledger.
               Xpring was created to provide
 16
               infrastructure and investment to
 17
 18
                 support these companies."
  19
               Is that a correct statement regarding
 20
       Xpring?
  21
                 MR. FORD: Objection to form.
  22
                 THE WITNESS: As I recall, that was --
  23
      that was what I believe Xpring was -- created to do.
  24
       BY MS. WAXMAN:
           Q. Did you ever have any discussions with
  25
```

```
289
        anyone at Ripple regarding Xpring's creation and its
   1
   2
        purpose?
   3
             A.
                 As part of the executive team, Ethan Beard
        who ran the Xpring group, presented regularly on
   4
        what they were going to focus on. And it's very
   5
   6
        possible as of November 2018 this was the -- the
   7
       mission of Xpring. It may have evolved prior to
        that, may have changed afterwards, but this could
  8
        very well have been Xpring's focus at that time.
   9
                 MS. WAXMAN: Okay. Let's take a break.
10
                 THE VIDEOGRAPHER: We're going off the
  11
12
       record. The time is 4:48.
  13
                   (Whereupon, a recess was taken.)
  14
                 THE VIDEOGRAPHER: All right. We're back
  15
       on the record. The time is 5:04 p.m.
        BY MS. WAXMAN:
  16
             Q. Mr. Will, I want to take a look at
  17
        Exhibit 51, which we looked at earlier today.
  18
  19
         A.
                 Sure.
  20
            Q.
                 And I want to point you to the last
        sentence of the top email, starting with, "I was
  21
  22
        clear that there was a major issue here."
  23
                  What did you mean by --
  24
                  (Brief interruption.)
  25
```

290 1 BY MS. WAXMAN: Q. What does it -- what did you mean by 2 "nothing has changed except for the better with the 3 SEC"? 4 MR. FORD: Objection to form, and to the 5 extent that statement reflects your understanding 6 7 based on conversations with counsel, just direct you not to refer to those in your answer. 8 THE WITNESS: I don't recall. 9 10 BY MS. WAXMAN: Q. Did anyone at Ripple tell you that things 11 12 had changed for the better with the SEC? 13 MR. FORD: So, again, if that's referring to someone, counsel, in-house or otherwise, just 14 don't include that in your response. 15 16 THE WITNESS: I don't recall. 17 BY MS. WAXMAN: 18 Q. Did Mr. Garlinghouse ever provide any update to you regarding any of his interactions with 19 20 the SEC? And, again, outside the presence of 21 counsel, of course? 22 A. No. 23 Q. Did Mr. Garlinghouse ever provide you with any update regarding a potential settlement of the 24 SEC investigation? 25

```
291
   1
           A. No.
               MS. WAXMAN: Exhibit 58.
   2
                 (Whereupon, Deposition Exhibit 58
   3
                 was marked for identification.)
   4
       BY MS. WAXMAN:
   5
  6
         Q. Before we go to that, did you have any
  7
       discussions with Mr. Garlinghouse at any time about
       XRP's status under the federal securities laws, with
8
       the caveat that the conversation didn't involve
  9
10
       counsel?
11
                MR. HECKER: Objection. Asked and
12
      answered.
 13
               THE WITNESS: No.
       BY MS. WAXMAN:
 14
           Q. Mr. Will, I'm showing you what's been
 15
       marked RW58 which is a document with the Bates
 16
       RPLI SEC 0547339.
 17
 18
           A. Okay.
            Q. Why did you send this email to Brad?
 19
 20
           A. I don't recall this email, but it appears
       I sent it in October 2018. Was the question when
 21
 22
       or --
 23
           Q. Why.
 24
         A. Why. Brad's asking for, it appears, my
       input on the investor update and asked for some
  25
```

```
292
        ideas, it appears. So I -- I came up with a few
   1
        ideas for us to consider.
   2
                 MS. WAXMAN: Let's go off the record for a
   3
        second. The LiveNote is not working.
   4
                 THE VIDEOGRAPHER: We're going off the
   5
        record. The time is 5:08 p.m.
   6
   7
                   (Whereupon, a recess was taken.)
                 THE VIDEOGRAPHER: Back on the record.
   8
        The time is 5:10 p.m.
  9
10
        BY MS. WAXMAN:
             Q. Mr. Will, you said that Mr. Garlinghouse
11
12
        had asked you for some input on the investor update
 13
        and asked for some ideas. Did you -- what ideas did
 14
       you provide him?
            A. I don't recall this email, but it looks
15
        like I provided several ideas that are written here
  16
        in this email.
  17
 18
           Q. At the bottom of the email, it says:
  19
                       "Stating the obvious, but
 20
                 given the nascent state of the
  21
                 software business and the growth
  22
                 and expenses, not much to say
  23
                 around top line growth or margins."
  24
               What did you mean by -- what is -- what
       were you referring to by "top line growth or
  25
```

margins"?

- A. I don't specifically recall in the context of this email, but frequently for a business in its early stages, the revenue growth and margins are not the best way to judge the potential future value of that business and -- particularly for exchange-base business models similar to what we were trying to do with RippleNet.
- Q. Did the company experience any top line growth in connection with its software products?
- A. I don't specifically recall that -- the -the numbers, but I do believe it showed top line
  growth over -- over those years, you know, 2017,
  2018, 2019, in software revenue. But I'd have to
  check the financial statements to confirm that.
  - Q. Okay. Then you say:

"We also don't want to discuss
XRP price or value of holdings."

Why didn't you want to discuss XRP price or value of holdings?

- A. I thought -- I don't specifically recall why not, but -- so I don't -- but I -- I don't specifically recall why in October I said that.
- Q. Do you have a general recollection about not wanting to discuss XRP price or value of

holdings?

- A. In general, I felt like any investor in Ripple that was interested in the price of XRP could get a real time price for XRP from any financial source. It was readily available on the internet. So why did we need to provide information about XRP price in an email that would soon be outdated.
- Q. Was there any other reason why you didn't want to discuss XRP price or value of holdings with potential investors or with investors?
- A. I think in general, we wanted to focus investors on long-term value creation. And so tying them to a specific price in a moment in time didn't seem like the best investor relations approach.
- Q. But didn't we discuss earlier that Ripple's value was directly tied to its -- to the value of XRP?
  - A. Over the long --
- MR. FORD: Sorry, objection. Misstates the testimony.
- THE WITNESS: I believe what I said was that over the long term, Ripple's value would be tied to factors including the long-term price and value of its holdings in XRP.

25 / /

BY MS. WAXMAN:

- Q. And what about in the short term?
- A. I think I would debate that people should be focused on the short term when looking at, particularly a private company equity stake.
- Q. Setting aside that issue, how -- what -- how would you recommend the equity shareholders value Ripple in the short term?

MR. FORD: Objection to form.

THE WITNESS: Typically, for a private company, there's no daily requirement to value their equity stakes. It's done on, you know, a quarterly or annual basis. So it -- the company doesn't trade on any exchange. There's no requirement to provide a specific valuation at any given point in time, which is why I guided investors typically to a framework for valuation to consider. The end of the day, investors made the wrong determination about how they wanted to value their Ripple stake.

BY MS. WAXMAN:

- Q. Did anyone at Ripple ever tell you specifically not to discuss XRP price or value of -- of its XRP holdings?
  - A. To clarify, in what context?
  - Q. In any context.

```
296
1
            A. I don't recall that.
  2
            Q. Was there a concern that by talking about
       XRP in this way, XRP could more likely be viewed as
3
4
       a security under the federal securities laws?
5
                MR. HECKER: Objection to form. Lacks
6
       foundation.
7
         THE WITNESS: I don't recall that being a
       consideration.
8
9
                MS. WAXMAN: Exhibit 70, please.
                (Whereupon, Deposition Exhibit 70
 10
 11
                was marked for identification.)
 12
                THE WITNESS: Thank you.
       BY MS. WAXMAN:
 13
 14
       Q. Mr. Will, I'm showing you what's been
       marked as Exhibit 70, which is a document with the
 15
       Bates RPLI SEC 0269649 through -51.
 16
 17
                 ZOOM PARTICIPANT: Could you repeat the
       exhibit number, please?
 18
                MS. WAXMAN: 70.
 19
 20
                MR. HECKER: Seven zero.
 21
                ZOOM PARTICIPANT: I couldn't hear you.
 22
       Seven-zero.
 23
               THE WITNESS: Okay.
 24
       BY MS. WAXMAN:
 25
            Q.
                Who is
```

297 at the time that I was at 1 A. 2 Ripple, was the head of sales. Head of software sales? 3 4 Head of software sales at Ripple. 5 Okay. And why did you send this email to 6 and and 🕻 sent us an email. I don't 7 A. specifically recall this email, but had sent us 8 an email, it appears, in December before we set 9 annual targets, as he would frequently send us 10 emails complaining about his compensation and the 11 12 measures by which his compensation was being set. 13 And how was his compensation being set? 14 A. His compensation was set on the number of 15 RippleNet sales, contracts that were signed by his 16 team. And how did you respond to his complaints? 17 0. A. I provided him with some context around 18 the difficulty at Ripple to estimate some of the 19 20 value given the lack of historical context and data 21 for some of the things he proposed. 22 Q. As part of your response, you state: 23 "What I find very interesting 24 in your email is that not once do 25 you mention XRP. However, our

```
298
                 building [sic] of XRP is our 'north
1
  2
                 star', and the -- the, all caps,
                 key driver of Ripple valuation."
3
4
                 Do --
5
                 MR. HECKER: Objection to form. Counsel,
       you misread "holding" as "building."
6
7
                 MS. WAXMAN: Thank you.
                 In December 2018, did you believe that
 8
9
       Ripple's XRP holdings was the key driver of Ripple's
       valuation?
 10
            A. I don't recall that being my belief at the
 11
 12
       time.
 13
         Q. Do you have any reason to believe that
       what you wrote in this email was not what you
 14
 15
       believed?
            A. What my reason for likely including that
 16
       sentence was to push to consider alternatives
 17
       to his request for an increase in his compensation.
 18
            Q. And how could -- if you do go down to the
 19
 20
       next paragraph, second to last sentence, you say:
 21
                      "Unlike every other software
 22
                 company, sales of Ripple does not
 23
                 sell the thing that directly
 24
                 derives shareholder value or cash
                 flow at Ripple."
 25
```

299 Again, in December 2018, what did you 1 believe drove shareholder value or cash flow at 2 Ripple? 3 4 A. I don't recall what I thought in September '18. But my intent typically with 5 6 was to provide an alternative to his requests for structures that would increase the 7 compensation of him or his team as part of their 8 9 software sales. Q. In the third paragraph, the second 10 sentence, you say: 11 "We sell software products 12 13 that are almost inherently loss 14 leaders to drive usage of a unique digital asset." 15 What did you mean by the phrase "loss 16 leaders"? 17 I don't recall what I specifically meant 18 19 there. 20 Q. The end of that paragraph, you say: 21 "Building a swift replacement may be a potential output of our 22 23 strategy and a helpful way to 24 position our product for customers

but is not a goal to maximize

25

300 value of our XRP stake." 1 2 Why did you feel that, you know, building out a swift replacement was not a goal to maximize 3 4 value of Ripple's XRP stake? 5 A. I don't specifically recall why I included 6 that sentence in there. The intent of this dialogue with some context around his was to provide 7 8 proposal for an alternative compensation structure 9 for his sales team. Q. In the next paragraph, you talk about the 10 status of xRapid. 11 12 Was xRapid at scale in December 2018? 13 MR. FORD: Objection to form. THE WITNESS: In December of '18, I don't 14 believe it was at scale. 15 BY MS. WAXMAN: 16 And what was the dollar amount of 17 transactions for xRapid in 2018, according to this 18 19 email? 20 A. I don't specifically recall, but what the email says is less than Q. And do you have any reason to believe that 22 what you wrote in the email was not true? 23 24 A. I don't have any reason to believe that. Q. So if Ripple's -- if Ripple was internally 25

```
302
   1
        around -- particularly in late 2018, which is when
        sales compensation is typically set, would be around
   2
        driving his compensation to a more reasonable level.
   3
                 MS. WAXMAN: Exhibit 61, please.
   4
                  (Whereupon, Deposition Exhibit 61
   5
                  was marked for identification.)
   6
   7
        BY MS. WAXMAN:
             Q. Mr. Will, I'm showing you what's been
   8
        marked RW61, which is a document that has the Bates
   9
10
        RPLI SEC 0269926 through -931.
            A.
 11
                 Okay.
12
            Q.
                 Do you recall this email?
 13
            A.
                 I do not recall this email.
                 In the middle of the email is Brad --
 14
            Q.
                 On the second page?
 15
            A.
                 Yeah. Did you ever have any discussions
  16
       with Brad in which he recommended that Ripple share
  17
       more financial information?
  18
                  I don't remember discussions with Brad
  19
  20
        about us to continue to consider our investor
  21
        relations approach, yes.
  22
             Q. Did you also have discussions with Monica
  23
       about Ripple's investor relations approach?
  24
            A. Yes.
             Q. And did you discuss with Monica what
  25
```

information to provide to investors?

- A. I remember conversations that we had. I don't specifically remember the conversations, but I can see the information that was proposed here in the email.
  - Q. And what did Monica propose?
- A. Monica, in this email, appears to be proposing segmenting our audience.
- Q. And what information did she recommend providing to certain investors?
- A. I don't recall providing -- recommending providing -- segmenting our investors or providing to a portion of our investors. It appears here I recommended providing a narrative with case studies and other indications of progress.
- Q. Did you think it was worthwhile for Ripple to provide financial data to investors?
- A. As a private company, Ripple is under no obligation to provide, broadly, its financial statements. I also find, as a four-time CFO of public and private companies, that -- and particularly three times at a private company, that it would be highly uncommon for a company to broadly provide financial information of an earlier stage company to their investors.

304 With respect to Ripple, did you think 1 0. providing financial information would be worthwhile? 2 MR. HECKER: Objection to form. 3 4 MR. FORD: Objection. THE WITNESS: By "financial information," 5 6 do you mean our income statement? BY MS. WAXMAN: 7 0. Yeah. I'm referring to the financial 8 information, the financial reports that are 9 referenced in the email. So the income statement 10 and the balance sheet and any other operating 11 12 metrics that are included in the financial 13 statements? MR. HECKER: Objection to form. 14 15 THE WITNESS: There are typically no operating metrics that are included in the financial 16 17 statements. The financial statements, as are fairly 18 complex, require a substantial amount of context 19 around GAAP accounting treatment of cryptocurrency. 20 So I did not think, particularly at the -- at the 21 earlier stages, that that was the right way, or a common way, to communicate with investors at a 22 23 company like Ripple. 24 BY MS. WAXMAN: Q. At the very bottom of the first page, you 25

305 1 say that: "Once public, we'll have to 2 provide all of our financial 3 information in detail which will 4 create significant noise." 5 What did you mean by "significant noise"? 6 7 A. Cryptocurrency accounting is an evolving area. At that point in time, in late 2018, we had 8 already started getting into the details of how 9 10 Ripple's financial statements would likely be presented. And as they evolved with general 11 12 accepted accounting principles and our work with 13 Deloitte, they were complex. And other than being complex, were there 14 15 any other concerns about disclosing Ripple's financials publicly? 16 17 MR. HECKER: Objection to form. THE WITNESS: As a private company, it 18 19 would be highly uncommon for a company at this stage 20 to provide its financial statements publicly. BY MS. WAXMAN: 21 Q. Setting aside that it wasn't common, were 22 23 there any things about the financial statements that 24 you thought -- that were concerned -- that concerned you? 25

MR. HECKER: Objection to form.

THE WITNESS: There was nothing in the disclosures that concerned me, other than the complexity and the lack of context that they would provide to investors, as well as the requirement to provide to investors. I think also, we considered whether, from a competitive standpoint, it would potentially provide information to investors -- to competitors that would put us at a competitive disadvantage, since no other cryptocurrency companies were publicly disclosing their financial information.

## BY MS. WAXMAN:

Q. In number 2 you say -- you talk about the income statement. And in the middle of the paragraph you say:

"Our gross and operating
margins as well as EBITDA don't
provide insight into our long-term
business model or profitability."
In October 2018, what was your
understanding of Ripple's business model?

- A. Ripple's business model was focused on the long-term development of RippleNet.
  - Q. And why wouldn't the income statement

```
307
   1
        reflect information about RippleNet?
            A. As is common in an early stage network, we
   2
        were yet to be able to monetize the network. We
   3
        weren't generating substantial amounts of revenue
   4
        from the network.
   5
   6
         Q. Would the monetization of XRP be reflected
   7
        on the financial statements?
                MR. FORD: Objection to form.
  8
               THE WITNESS: XRP sales were considered
  9
10
        revenue and would be part of the income statement.
       BY MS. WAXMAN:
11
12
            Q. But any increase in value of XRP would not
       be reflected on the income statement?
 13
                 MR. FORD: Objection to form.
 14
 15
                 THE WITNESS: Without getting into the
        granular detail of our financial statements at
  16
        Ripple, the increase in value in XRP would actually
 17
       be a decrease on the income statement for a variety
 18
  19
        of complex reasons.
 20
                 MS. WAXMAN: Exhibit 117.
  21
                   (Whereupon, Deposition Exhibit 117
                 was marked for identification.)
  22
  23
                 MS. WAXMAN: Can you tell me the time?
  24
                THE VIDEOGRAPHER: Sure. 6:34.
  25
```

308 BY MS. WAXMAN: 1 2 Q. Mr. Will, I'm showing you what's been marked RW117 which has the Bates RPLI SEC 0845227 3 4 through -228. 5 A. Okay. 6 Q. Did the -- the bottom email references certain regulatory triggers in connection with the 7 term sheet from ; is that correct? 8 9 Yeah, I don't remember this email, but it 10 appears to, yes. Did the original term sheet with 11 include regulatory triggers? 12 MR. FORD: Objection to form. 13 THE WITNESS: I don't recall. 14 15 BY MS. WAXMAN: Q. Okay. Did you have any discussions with 16 about the inclusion of 17 anyone at regulatory triggers as part of a potential 18 investment? 19 20 A. I don't recall. 21 Did you have any discussions with anyone 22 at Ripple, other than counsel, regarding regulatory 23 triggers as part of the deal? 24 A. No. 25 Q. What prompted the insertion of the

```
309
       regulatory provisions by
  1
  2
                 MR. HECKER: Objection to form,
       foundation.
3
4
                 MR. FORD: Objection to form.
5
                 THE WITNESS: I don't know.
6
       BY MS. WAXMAN:
                 Was one of the reasons that the term sheet
7
            Q.
                         -- was one of the reasons that the
       with
 8
       term sheet with
                                   was unacceptable was
 9
       because it included these regulatory triggers?
 10
                 MR. HECKER: Objection to form.
 11
                 THE WITNESS: In my experience doing
 12
 13
       fundraisings, you look at the totality of the term
       sheet to make a determination. I don't specifically
 14
       recall why we rejected their proposal. We were, as
 15
       the email lays out, already talking to
 16
       about an alternative, but I -- I can't say that that
 17
       specifically was why we turned that down.
 18
       BY MS. WAXMAN:
 19
 20
           Q. Did you disclose the SEC's investigation
 21
       into Ripple to
 22
            A. I don't recall.
 23
                 How did
 24
       become aware of the SEC investigation at any point
 25
       during the negotiations?
```

```
310
                MR. HECKER: Objection to form.
1
2
       Foundation.
                THE WITNESS: I don't recall.
3
4
       BY MS. WAXMAN:
5
        Q. Did you disclose -- was -- did
       have a concern that XRP could be deemed a security
6
       under the federal securities laws?
7
8
                MR. HECKER: Objection to form.
9
       Foundation.
       THE WITNESS: I think you'd have to ask
 10
       them. I don't -- I don't know if they did have that
 11
 12
       concern.
 13
       BY MS. WAXMAN:
       Q. You don't have an understanding as to why
 14
       they included this provision in the term sheet?
 15
                MR. HECKER: Same objection.
 16
                THE WITNESS: You'd have to ask
 17
             hy they included that.
 18
       BY MS. WAXMAN:
 19
 20
           Q. If XRP was deemed a security, would that
 21
       present a business risk to Ripple?
 22
              MR. HECKER: Objection to form. Calls for
 23
       speculation.
                THE WITNESS: I'm not a securities expert.
 24
      I don't feel like I'm qualified to answer that
 25
```

```
311
   1
        question.
        BY MS. WAXMAN:
   2
   3
            Q.
                 Is there any reason why Ripple would not
        want to treat XRP as a security?
   4
                 MR. FORD: Objection to form.
   5
               THE WITNESS: I would have to -- it could
   6
   7
        potentially impact the venues on which XRP would be
        able to trade was -- was one consideration.
  8
       BY MS. WAXMAN:
  9
           Q. Any other consideration?
10
           A.
                 I don't recall.
11
12
            Q. With the caveat, I don't want you to
 13
       disclose any conversations you've had with counsel
 14
        about it.
                 If XRP were to be deemed a security under
 15
       U.S. laws, would that have any impact on the
  16
        functioning of any of Ripple's products?
 17
 18
                 MR. FORD: Objection to form. Again, to
  19
       the extent you can answer that without disclosing
 20
        any conversations you had with counsel.
  21
                 THE WITNESS: I can't answer that.
  22
       BY MS. WAXMAN:
  23
           Q. Can you not answer because you had
  24
        conversations with counsel?
           A. The reasons -- because of the
  25
```

```
312
   1
       conversations with counsel.
           Q. Setting aside conversations with counsel,
   2
       did -- did -- would XRP be -- status as a security,
   3
       have any impact on the functioning of xRapid?
   4
               MR. FORD: Objection to form.
   5
                 If you can set aside conversations with
   6
   7
        counsel.
                 THE WITNESS: At a product level? I
  8
       wouldn't feel qualified to answer that.
  9
10
       BY MS. WAXMAN:
            Q. Who would be able to answer that question?
11
12
           A. Head of product, perhaps.
13
               MS. WAXMAN: 177, please.
                 (Whereupon, Deposition Exhibit 177
14
15
                 was marked for identification.)
       BY MS. WAXMAN:
 16
            Q. I'm showing you a document that's been
 17
       marked RW177, which is a document with the Bates
18
        0929710 through -713.
 19
20
                 The top email is from you to Breanne
  21
       Madigan. Who was Breanne Madigan at the time?
 22
                 November of 2018, Breanne Madigan was the
 23
       head of XRP markets, I believe.
 24
          Q. I believe it's 2019.
  25
           A. 2019. Sorry.
```

313 Q. Okay. And you write, "given we are out of the market." What are you talking about when you 2 say we are out of the market? 3 A. I don't recall this email, but it appears 4 from the second page that we are not selling XRP 5 programmatically. 6 7 Q. Okay. And for -- and were you selling XRP over the counter at that time? 8 A. I don't recall this specific email, but it 9 10 looks like, from this email, that the XRP sold was also zero at that time. 11 12 Q. Why did you hold XRP sales in November 13 2019? A. I don't recall. 14 MR. FORD: Objection. 15 MR. HECKER: Objection. 16 THE WITNESS: I don't recall. 17 18 BY MS. WAXMAN: Q. Did Ripple continue to sell additional XRP 19 20 sales after November 2019? MR. HECKER: Objection to form. 21 22 THE WITNESS: I don't recall. 23 BY MS. WAXMAN: 24 Q. If Ripple had stopped selling XRP, would that be of concern to you? 25